HIGHER EDUCATION FUNDING AND ACCOUNTABILITY STUDY RECOMMENDATIONS

The Legislative Council, at its September 8, 2005, meeting, selected MGT of America, Inc., as the consultant for conducting the higher education funding and accountability study provided for in Section 23 of 2005 Senate Bill No. 2003. The following is a summary of the recommendations included in the final report for the higher education funding and accountability study completed by MGT of America, Inc.:

| North Dakota University System accountability measures | Establish benchmarks and goals for each measure |
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| | Include data for each higher education institution in summary fashion in the University System annual performance and accountability report |
| | Reduce the number of accountability measures |
| | Once the number of accountability measures is reduced, retain those same measures for five or six years. |
| | Include a measure of faculty productivity that is appropriate for each institution |
| North Dakota University System peer institutions | Establish peer lists of no fewer than 15 institutions |
| | Use peer institutions as recommended by MGT of America, Inc., for the purposes of determining adequate funding levels for North Dakota higher education institutions. A listing of the peer institutions recommended by MGT of America, Inc., is attached as an appendix. |
| North Dakota University System long-term financing plan | Determine the count of students for the base funding component of the plan by using an average of the two most current years' fall enrollment25 percent based on student headcount and 75 percent based on full-time equivalent students |
| | Use the peer institutions recommended by MGT of America, Inc., to update the peer funding comparisons. Keep the same set of peer institutions for at least two bienniums unless there are major changes that suggest a peer group may need revision. |
| | Update the data for the peer institutions by using the most current Integrated Postsecondary Education Data System (IPEDS) data available at the time the biennial budget request is prepared. Survey the peer institutions to collect current data on appropriations and net tuition revenues for agriculture programs to ensure that valid data is available to segregate these revenues at North Dakota State University. |
| | Revise the method of allocating parity and equity so that a minimum of 80 percent of the new funding is allocated to equity and 20 percent to parity. Further, allocate 20 percent of the parity dollars in inverse proportion to the percentage of peer funding so that institutions that are the furthest from peer funding would get the greatest relative parity increase. |
| | Increase state funding to the University System to reach a goal of 21 percent of the state general fund budget |
| | Establish more realistic targets for the percentage of peer funding |

ATTACH:1

HIGHER EDUCATION PEER INSTITUTIONS AS RECOMMENDED BY MGT OF AMERICA, INC.

| Institution | Recommended Peer Institutions | Institution | Recommended Peer Institutions |
|--------------------|--|------------------------------------|---|
| Bismarck State | Athens Technical College Athens, Georgia | | West Liberty State College West Liberty, West Virginia |
| College | Dekalb Technical College | Lake Region State College | South Arkansas Community College |
| | Clarkston, Georgia Marshalltown Community College Marshalltown, Iowa | | El Dorado, Arkansas Feather River Community College District Quincy, California |
| | Lake Michigan College Benton Harbor, Michigan | | Florida Keys Community College Key West, Florida |
| | Lake Superior College Duluth, Minnesota | | Southwest Georgia Technical College Thomasville, Georgia |
| | Ridgewater College Willmar, Minnesota | | Ivy Tech State College-Whitewater Whitewater, Indiana |
| | New Mexico Junior College Hobbs, New Mexico | | Northwest Iowa Community College Sheldon, Iowa |
| | San Juan College Farmington, New Mexico | | Cecil Community College North East, Maryland |
| | SUNY College of Technology at Canton Canton, New York | | Kirtland Community College Roscommon, Michigan |
| | Reading Area Community College Reading, Pennsylvania | | West Shore Community College Scottville, Michigan |
| | Western Dakota Technical Institute Rapid City, South Dakota | | Pine Technical College Pine City, Minnesota |
| | Texas State Technical College-Harlingen Harlingen, Texas | | Brunswick Community College Supply, North Carolina |
| | Texas State Technical College-West Texas Sweetwater, Texas | | Sampson Community College Clinton, North Carolina |
| | Lake Washington Technical College Kirkland, Washington | | Clatsop Community College Astoria, Oregon |
| | Blackhawk Technical College Janesville, Wisconsin | | Frank Phillips College Borger, Texas |
| Dickinson State | California State University-Monterey Bay Monterey, California | | Paul D. Camp Community College Franklin, Virginia |
| University | Indiana University-Kokomo Kokomo, Indiana | Mayville State | California State University-Monterey Bay Seaside, California |
| | Indiana University-East Richmond, Indiana | University | New College of Florida Sarasota, Florida |
| | Purdue University-North Central Campus Westville, Indiana | | Indiana University-East Richmond, Indiana |
| | University of Maine at Presque Isle Presque Isle, Maine | | Purdue University-North Central Campus Westville, Indiana |
| | Massachusetts College of Liberal Arts North Adams, Massachusetts | | Massachusetts College of Liberal Arts North Adams, Massachusetts |
| | University of Montana-Western Dillon, Montana | | University of Maine at Fort Kent Fort Kent, Maine |
| | Oklahoma Panhandle State University Goodwell, Oklahoma | | St. Mary's College of Maryland St. Mary's City, Maryland |
| | University of Pittsburgh-Bradford Bradford, Pennsylvania | | University of Minnesota Crookston Crookston, Minnesota |
| | New College of Florida Sarasota, Florida | | University of Minnesota Morris Morris, Minnesota |
| | University of Maine at Fort Kent Fort Kent, Maine | | University of Montana-Western Dillon, Montana |
| | Lyndon State College Lyndonville, Vermont | | Elizabeth City State University Elizabeth City, North Carolina |
| | Elizabeth City State University Elizabeth City, North Carolina | | Central State University Wilberforce, Ohio |
| | Central State University Wilberforce, Ohio | | Lyndon State College Lyndonville, Vermont |

| Institution | Recommended Peer Institutions | Institution | Recommended Peer Institutions |
|-----------------------------|---|---------------------|--|
| | University of Virginia's College at Wise Wise, Virginia | | Frank Phillips College Borger, Texas |
| | Virginia Military Institute Lexington, Virginia | North Dakota | University of Alaska Fairbanks Fairbanks, Alaska |
| Minot State University | Western Connecticut State University Danbury, Connecticut | State University | University of Arkansas Main Campus Fayetteville, Arkansas |
| | Eastern Connecticut State University Willimantic, Connecticut | | University of Connecticut Storrs, Connecticut |
| | Southern Arkansas University Main Campus Magnolia, Arkansas | | University of Delaware Newark, Delaware |
| | Georgia Southwestern State University Americus, Georgia | | University of Idaho Moscow, Idaho |
| | North Georgia College & State University Dahlonega, Georgia | | Iowa State University Ames, Iowa |
| | Kentucky State University Frankfort, Kentucky | | University of Kentucky Lexington, Kentucky |
| | Georgia College and State University Milledgeville, Georgia | | University of Maine Orono, Maine |
| | Bemidji State University Bemidji, Minnesota | | University of Nevada-Reno Reno, Nevada |
| | Northwest Missouri State University Maryville, Nebraska | | University of Nebraska at Lincoln Lincoln, Nebraska |
| | Chadron State College Chadron, Nebraska | | University of Rhode Island Kingston, Rhode Island |
| | Western New Mexico University Silver City, New Mexico | | Clemson University Clemson, South Carolina |
| | New Jersey City University New Jersey City, New Jersey | | University of Tennessee Knoxville, Tennessee |
| | Eastern New Mexico University Portales, New Mexico | | University of Vermont Burlington, Vermont |
| | New Mexico Highlands University Las Vegas, New Mexico | | University of Wyoming Laramie, Wyoming |
| Minot State University - | Cheyney University of Pennsylvania Cheyney, Pennsylvania | State College of | Naugatuck Valley Community College Waterbury, Connecticut |
| | Rich Mountain Community College Mena, Arkansas | Science | Indian Hills Community College Ottumwa, Iowa |
| Bottineau | South Arkansas Community College El Dorado, Arkansas | | Northwest Iowa Community College Sheldon, Iowa |
| | Feather River Community College District Quincy, California | | Washtenaw Community College Ann Arbor, Michigan |
| | Lamar Community College Lamar, Colorado | | Anoka Technical College Anoka, Minnesota |
| | Quinebaug Valley Community College Danielson, Connecticut | | Hennepin Technical College Brooklyn, Minnesota |
| | Garrett College McHenry, Maryland | | Linn State Technical College Linn, Missouri |
| | Pine Technical College Pine City, Minnesota | | Great Basin College Elko, Nevada |
| | Rainy River Community College International Falls, Minnesota | | SUNY College of Technology at Alfred Alfred, New York |
| | Miles Community College Miles City, Montana | | Oklahoma State University-Okmulgee Okmulgee, Oklahoma |
| | Martin Community College Williamston, North Carolina | | Clackamas Community College Oregon City, Oregon |
| | Pamlico Community College Grantsboro, North Carolina | | Mt. Hood Community College Gresham, Oregon |
| | Mesalands Community College Tucumcari, New Mexico | | Thaddeus Stevens College of Technology Lancaster, Pennsylvania |
| | New Mexico State University-Grants Grants, New Mexico | | Texas State Technical College-Waco Waco, Texas |
| | Clatsop Community College Astoria, Oregon | | Eastern Wyoming College Torrington, Wyoming |

| Institution | Recommended Peer Institutions |
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| University of North | University of Alabama at Birmingham Birmingham, Alabama |
| Dakota | University of Hawaii at Manoa Honolulu, Hawaii |
| | University of Illinois at Chicago Chicago, Illinois |
| | University of Kentucky Lexington, Kentucky |
| | University of Louisville Louisville, Kentucky |
| | University of Missouri-Kansas City Kansas City, Missouri |
| | University of Nevada-Reno Reno, Nevada |
| | SUNY at Buffalo Buffalo, New York |
| | University of North Carolina at Chapel Hill Chapel Hill, North Carolina |
| | Wright State University Dayton, Ohio |
| | University of Pittsburgh Pittsburgh, Pennsylvania |
| | University of Tennessee Knoxville, Tennessee |
| | University of Utah Salt Lake City, Utah |
| | University of Vermont and State Agricultural College Burlington, Vermont |
| | University of Virginia-Main Campus Charlottesville, Virginia |
| Valley City State | California State University-Monterey Bay Monterey, California |
| University | Western State College of Colorado Gunnison, Colorado |
| | New College of Florida Sarasota, Florida |
| | Lewis-Clark State College Lewiston, Idaho |
| | Purdue University-North Central Westville, Indiana |
| | University of Maine at Presque Isle Presque Isle, Maine |
| | Massachusetts College of Liberal Arts North Adams, Massachusetts |
| | University of Minnesota Morris Morris, Minnesota |
| | Elizabeth City State University Elizabeth City, North Carolina |
| | Winston-Salem State University Winston-Salem, North Carolina |
| | Central State University Wilberforce, Ohio |
| | Oklahoma Panhandle State University Goodwell, Oklahoma |
| | University of Pittsburgh-Bradford Bradford, Pennsylvania |
| | Texas A&M University at Galveston Galveston, Texas |
| | Lyndon State College Lyndonville, Vermont |
| Williston State College | Northeast Alabama Community College Rainsville, Alabama |

| Institution | Recommended Peer Institutions |
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| | Southern Arkansas University Tech Camden, Arkansas |
| | Feather River Community College District Quincy, California |
| | Marshalltown Community College Marshalltown, Iowa |
| | Highland Community College Freeport, Illinois |
| | West Shore Community College Scottville, Michigan |
| | Itasca Community College Grand Rapids, Minnesota |
| | North Central Missouri College Trenton, Missouri |
| | Miles Community College Miles City, Montana |
| | Western Nebraska Community College Scottsbluff, Nebraska |
| | New Mexico State University-Carlsbad Carlsbad, New Mexico |
| | McDowell Technical Community College Marion, North Carolina |
| | Southwestern Oregon Community College Coos Bay, Oregon |
| | University of Pittsburgh-Titusville Titusville, Pennsylvania |
| | Northwest Community College Powell, Wyoming |