

# MICROFILM DIVIDER

OMB/RECORDS MANAGEMENT DIVISION  
SFN 2053 (2/85) 5M



ROLL NUMBER

DESCRIPTION

2017

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

*Jacosta Rickford*  
Operator's Signature

10/15/03  
Date

2003 SENATE APPROPRIATIONS

SB 2017

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

La Costa Rickford  
Operator's Signature

10/15/03  
Date

2003 SENATE STANDING COMMITTEE MINUTES

BILL/RESOLUTION NO. SB 2017

Senate Appropriations Committee

Conference Committee

Hearing Date January 17, 2003

Tape Number	Side A	Side B	Meter #
#1	x		38-6214
#1		x	0-184
Committee Clerk Signature <i>Jan Henderson</i>			

Minutes:

Senator Holmberg called the meeting to order. Roll call vote. Quorum declared (tape not on for roll call vote.) Senator Holmberg stated that Senator Grindberg, Senator Andrist and Senator Mathern will serve as the subcommittee on the Adjutant General budget (SB 2017) and the Division of Emergency Management (SB 2016) budget.

Hearing on SB 2017 was opened with Major General Michael J. Haugen, Adjutant General.

(#99)

Major General Haugen stated that he had received a letter from Senator Stenehjem and Representative Berg asking for four areas answered for budget hearings.

1. What is the main purpose of your agency?

Answer: We have a strategic Plan which is stated in Exhibit #1 & 2, which is The North Dakota National Guard will provide ready units, individuals and equipment to support our Nation, State and Community.

Major General Haugen showed pictures of some of the new equipment that has arrived. Also brief description of the fire fighting equipment. The Blackhawks and the old Hueys did not come with fire fighting equipment (Bucket for dropping water), that must be purchased with state dollars. The reason being that piece of equipment is not used in war time. Last year the Huey was used to help fight fires south of Bismarck. When Blackhawks came they did not come with the fire fighting equipment, which was purchased with state dollars. The Huey drops about 140 gallons of water, the Blackhawk drops about 640 gallons. With the increase of gallons of water dropped, it also increased a hazard of hitting firefighter. Military radios do not talk to anyone other than military, therefore new radios had to be purchased to talk to firefighters on the ground. Those were purchased with FEMA money and some state dollars. He also showed pictures of North Dakota citizens serving in other countries. It shows the readiness of the organization.

2. What measurements determine how your agency is fulfilling your mission?

Answer: Goals and Objects and the measurement criteria is located in Exhibit 1 & 2.

3. What can the Legislature do financially and otherwise to help the ND. National Guard to achieve its purpose?

Answer: We need facilities to train people. That is where most of the money goes, into facilities. Money that is appropriated from the State Legislature goes into the facilities. He then displayed a painting that is hanging in the Pentagon, right outside the Secretary of Air Force's office. "It is the F-16 from Fargo from the Air National Guard flying over the Pentagon on September 11. Title is called "First Pass". It is extremely important that the two responding units, one from Massachusetts and one from North Dakota where flown by not, Harvard or Yale graduates or people from a New York business community, but where flown by a fisherman's

La Costa Rickford 10/15/03  
Operator's Signature Date

Page 3  
Senate Appropriations Committee  
Bill/Resolution Number SB 2017  
Hearing Date January 17, 2003

son and a farmer's son. This goes back to the real beginnings of this country and the militia concept, the picking up of your rifle and defending your homeland as soon as possible. That is Major Dean Eckman from Fargo, who also happens to be a Northwestern airlines pilot." He felt this was one more reason why we need to have facilities and equipment to train so that the National Guard is ready as quickly as possible. He then referred to Exhibit #3 which was his written prepared testimony. He referred to page 7 (bottom of the page -cont. on page 8 ), regarding Salaries and Wages. This included the Wahpeton Armed Forces which was only budgeted (last biennium) for 6 months (this is how long the new facilities has been open for this year) Cuts for the 5% budget reduction by the Governor were taken in temporary employee cuts, and a decrease in special fund authority Operating Expenses: Increases were made to keep state supported facilities open, largest increase is in utilities, significant cuts were in maintenance and repairs to state supported facilities which included the new Wahpeton facility. Capital Improvements: A decrease of federal fund authority (\$11.5 million) due to the projected completion of the Wahpeton facility and also some carry over from 99-01 Biennium for construction of Frane Barracks Emergency Operations Center (\$114,293). General funding (in this line item) is for: Grand Forks Armory bond payment (\$60,987) and payment in lieu of taxes for Camp Grafton (\$34,000). Also included in this line is \$50,00 for equipment (over \$5,000) due to new state accounting procedures. Grants (Rental of Community Armories): This includes rental payments for 18 community owned armories partially occupied by the National Guard units. A decrease of \$18,512 is in the budget request due to the vacation of the city-owned Wahpeton Armory. This line item has also been decreased by \$250,000 (originally provided by 2001 Legislature HB 1215) for city owned armory repair projects. Civil Air Patrol: (##1165)

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

LaCosta Rickford  
Operator's signature

10/15/03  
Date

Page 4  
Senate Appropriations Committee  
Bill/Resolution Number SB 2017  
Hearing Date January 17, 2003

Administrative agency for the ND Civil Air Patrol which are housed at Fraine Barracks. This was reduced by 5% in operation line item. The overall increase in this is due to combining the "Civil Air Patrol"- Worker Compensation into the "Civil Air Patrol" line, (this goes back to a 1981 death in the Civil Air patrol--the state had a workmen's commendation payment due to that spouse and that was given to us to pay because we had the CAP budget, in 1997. That was given to us in the amount of about \$9,000 a year. That bill never increased so we have been paying that or putting that in our budget, however Workmen's comp said that it had increased and you have not been paying the right amount, so this year we have to go in with that increase because that amount changed and we are having to recoup for past payments. That payment is a lot higher now that the \$9,000. (this means that the agency is responsible for making the payments that are the liability of the State of North Dakota to ND Workers Compensation Bureau who in turn pays the claimant.). Tuition Fees: Funding request same as last biennium. Savings during the last biennium due to federal activation of many of the Guard members from 9/11/01. Air Guard Contracts: A small increase of \$40,000 in general fund support which is proportionate to increased federal funds requested for inflationary increases in operations and salaries. Army Guard Contracts: A small increase of \$15,000 in general fund support which is proportionate to increased federal funds requested for inflationary increases in operations, mainly utilities and some salaries. Veterans Cemetery Salaries This is for funding of the 3 FTE and two temporary employees, total requirement is \$278,094 of which \$206,803 is general funding and the remaining is special funds.

Major General Michael J. Haugen continued that a new section of their appropriations bill, Section 4 provides for a transfer of any unexpended general fund dollars at the end of the current

Page 5  
Senate Appropriations Committee  
Bill/Resolution Number SB 2017  
Hearing Date January 17, 2003

biennium (01-03) to the National Guard Emergency Fund, however he is not anticipating any turn back. Two charts were also attached to Exhibit 3 which included a National Guard Impact (Biennial projected 200-2002) and Estimated Community Impact (Biennial projected 2003-05).

Questions: (#1647):

Senator Robinson: Are there discussions about increasing our units due to the recent national situation? Numbers? Where are we?

Answer: Yes there is a considerable amount of discussion and we are growing, in this state we are going to grow a 44 person ground ambulance unit that is coming to the state and that comes with a \$1.8 billion dollar construction with it. That will be located in Bismarck. An increase of 26 members in our public affairs detachment here. With the addition of the Blackhawk, that will grow from 167 people to 227 people. Plus several more employees as mechanics. Currently, we are on the federal books to get hangers to go to the Bismarck Airport. That will approximately be \$5 million dollars worth of construction. All federally funded, no state match to operate. In the projections in the federal side, we are to get 180 person MP unit (military police), that is out in the future of 2007. Also a small fire fighting unit that is going to come to the state. 4 new fire trucks. These trucks are for off road fire fighting vehicles.

Senator Robinson: (1953) What is being done to see that small communities don't lost those armories....is there a plan to add to those armories?

Answer: Yes, we just did a did a study to see that we had the right unit in the community. We would be hurting that community if we pulled out of the smaller communities. We pulled out of the Linton community a few years ago and now we don't get recruits from the Linton area. If you do that to save money, you end up hurting yourself and your recruiting abilities. You also

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

LaCosta Rickford  
Operator's Signature

10/15/03  
Date

Page 6  
Senate Appropriations Committee  
Bill/Resolution Number SB 2017  
Hearing Date January 17, 2003

lose the ability to hold any programs without the armories. We are trying to update equipment, etc. We need to match the community, state needs with the federal needs.

Senator Krauter (#2364): A big Thank you from the bottoms of a lot of hearts during the fire in our area last year. The organization between the everyone was unbelievable. Still concern about this year since the drought has continued. Just wanted a public Thank you to you and your crew.

Response: There was some things that went wrong, we have had some discussions with Emergency Management, which probably didn't know our capabilities. We have had discussions with fire fighting officials, state foresters, US Forestry Service to make them sure that they know we have more capabilities. Be sure and call us early. Those buckets for the Blackhawks were about \$15,000 each and the radios were \$100,000. But I think we are well equipped and there is a lot of fuel out there. Senator Krauter continued with how well everyone worked together after everyone settled down. Major General Haugen continued with there used to be money for readiness and that was to do your job and to train. And then we had money in the US congress for social programs and we never thought we could do anything with readiness money for the betterment of society and the National Guard has taken on the project at Spirit Lake by establishing foundations and roadwork, etc, and we put homes from Grand Forks and Minot (excess homes from the Air Bases) on Spirit Lake. Federal money was used to do this under the readiness money, and in the end we provided people with homes. The soldiers were, in fact, actually using the equipment that they would need in war time, etc. Senator Thane (#2848): Have there been any changes in the requirements for the Guard to be involved in community projects? Answer: No it has not changed, there is a process we go through for a non profit or city to request a project. We have to look at it, give it to one of engineering units who look at it to

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

Lacosta Rickford  
Operator's Signature

10/15/03  
Date

Page 7  
Senate Appropriations Committee  
Bill/Resolution Number SB 2017  
Hearing Date January 17, 2003

see if we can get a training benefit from this project. Then we go through the environment, and if we can do it on a training bases with our money we will do it. If it is a bigger project, then we will go to the Federal government to do those projects (like the Spirit Lake project). It doesn't relieve the community of all of the costs, they have to pay for fuel and some parts if we wear out some. The pay and allowance are the responsibilities of the Guard. Senator Thane continued: Are the associated contractors, etc out of it then? Answer: No they are still in the whole project. The Guard only does those projects that an associated contractor couldn't or wouldn't bid on, the Guard is not there to do projects that contractors could bid on and do. A check list is always done that includes that if the Guard, for instance moved dirt for a road, are there other contractors that will be actually building the road, etc. This usually done for a town that maybe could not afford to do the project without some help from the Guard. Senator Thane continued with the question about would there be restrictions on the use of the new Wahpeton center? The answer is yes, there will be restrictions, because of the security requirements. The army was doing an open post which meant that anyone could go to the post without having to stop at a gate, etc. But now that is changing. A \$1.4 million dollar project is being looked at to fence in Camp Grafton and put in gates, etc. Senator Lindaas (#3464) Compensation for Guard members--Are they taking a step back when they have to leave their regular jobs and serve in the Guard? Is that something you can't track? Answer: Some do and some do not. You have to go on a case by case bases. Senator Robinson (#3674) What kind of flexibility do you have with the Federal Government and your office? Answer: There is some. It is not "here, take this or leave it". Our office has some say in what we want and don't want. Senator Bowman: (#4013): When troops are called up by the Federal government, funding source change then? Answer: The first thing

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

Lacosta Rickford  
Operator's Signature

10/15/03  
Date

Page 8  
Senate Appropriations Committee  
Bill/Resolution Number SB 2017  
Hearing Date January 17, 2003

that happens when an activation comes down, you get a warning first, (the leaders warning first--you had better check these units out), then they give you an official warning notice (that is what we received, yesterday for the unit 957), then we will get a mobilization order but until they are activated (our company of the 141 which will be activated January 31) then they are in Title 10, not Title 32, Title 10 they fall under US Code just like every active duty soldier. The local guard then has no control over them. Senator Bowman continued with does this affect your budget once you are not paying these soldiers. Answer: There will be savings in the tuition plan until it actually happens. The local armories still will remain open so they become support for families, equipment storage, etc. Senator Grindberg (#4500) asked questions about economic development. NDSU has established a training center for equipment for small devices, do you see a role the Guard will have? 2nd questions --where will you be in 5-7 years down the road? Answer:(#4600) All of those will benefit the Guard, we need to figure out if there some piece we can help that along. One of those is a training center for equipment. There are a few centers across the country, non in the same spot. We are in a spot that does not have a large commercial airline traffic flying over us (He was talking about International flights and from New York to LA). Some of what could be done with that is the technology and moderation and miniaturization. Equipment and planes that we to use are now much more sophisticated and require a more highly skilled person to operate and repair this equipment. Senator Krauter (#5220) Section 2-Veterans Cemetery. What are we doing there for maintenance, FTE's etc. Answer: We are over 2,017 interned there now. Various sources for funding, cemetery foundation, about \$1 million. That foundation money, we hope, will be enough to fund the

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

Lacosta Rickford 10/15/03  
Operator's Signature Date

Page 9  
Senate Appropriations Committee  
Bill/Resolution Number SB 2017  
Hearing Date January 17, 2003

cemetery for ever. When it gets to \$3 Million, we hope, it will cover that for ever. We also get money from license plates sales, \$5.00 per plate goes to the operations and \$5.00 goes into a fund that goes into a fund that we can only use the interest, that fund is around \$50,000. Then we have used, but we have not, is the Veterans post war fund. We have not used any money out of that. We also get a grave opening fee that is reimbursed by the Federal Government--about \$300. Senator Dorgan got us qualified for a grant from the VA. We had a plan to put in some bathrooms in, increase the size of our storage shed, put some curb and gutter in, do some drainage work at about \$800,000. The VA looked at it and laughed and said where is the rest of your project. So then we went back in with a \$2 Million dollar project and they said oh that looks good. They were out here on two different times, we had our project in first, plans etc. And the foundation approved about \$100,000 for our plans, everything was pre approved, then when the final plans were brought in this past November, they didn't like it. So now there seems to be problems in getting this project done. Senator Dorgan is looking into that issue.

There were other testimonies (these did not sign in or give written testimonies (#6062)

John Dweyer (?) Volunteer legislative chair for the National Guard Association. In support of SB 2017.

Written testimony from Connie Sprynczynatyk was submitted. (Exhibit #4)

Side B (#56) more testimony:

Bob Hanson, vice chair of the ND Veterans Coordinating Council. No written testimony submitted. In support of SB 2017.

With no other testimony, hearing on SB 2017 was closed: (#184 Side B Tape #1)

2003 SENATE STANDING COMMITTEE MINUTES

BILL/RESOLUTION NO. SB 2017 vote

Senate Appropriations Committee

Conference Committee

Hearing Date 2-12-03

Tape Number	Side A	Side B	Meter #
3	X		680-1160 <del>680</del>
Committee Clerk Signature <i>Sandra Dawson</i>			

Minutes: (Meter 680) Chairman Holmberg opened the hearing to voting on SB 2017. (Meter 726) The amendment (38040.0101) was proposed and Senator Grindberg explained the amendment. (Meter 1029) Senator Grindberg made a motion to pass the amendment, with a second by Senator Thane. A voice vote passed the amendment. There was a motion of a DO PASS AS AMENDED by Senator Grindberg and seconded by Senator Schobinger. (Meter 1125) The roll call vote was 12 yeas, 0 nays and 2 absent. The bill will be carried to the floor by Senator Andrist. Hearing closed on SB 2017.

38040.0101  
Title.0200  
Fiscal No. 1

Prepared by the Legislative Council staff for  
Senator Grindberg  
February 7, 2003

*JB*  
2-12-03  
1 of 2

PROPOSED AMENDMENTS TO SENATE BILL NO. 2017

- Page 1, line 9, replace "3,607,007" with "3,572,028"
- Page 1, line 13, replace "193,918" with "193,120"
- Page 1, line 15, replace "6,376,811" with "6,323,730"
- Page 1, line 16, replace "15,422,702" with "15,376,042"
- Page 1, line 17, replace "278,094" with "275,456"
- Page 1, line 18, replace "30,046,360" with "29,908,204"
- Page 1, line 19, replace "20,824,132" with "20,728,749"
- Page 1, line 20, replace "9,222,228" with "9,179,455"
- Page 1, line 22, replace "\$71,291" with "\$70,843"

Renumber accordingly

STATEMENT OF PURPOSE OF AMENDMENT:

Senate Bill No. 2017 - Adjutant General - Senate Action

	EXECUTIVE BUDGET	SENATE CHANGES	SENATE VERSION
Salaries and wages	\$3,607,007	(\$34,979)	\$3,572,028
Operating expenses	2,685,827		2,685,827
Capital assets	144,987		144,987
Grants	329,514		329,514
Civil Air Patrol	193,918	(798)	193,120
Tuition and enlistment compensation	1,007,500		1,007,500
Air Guard contract	6,376,811	(53,081)	6,323,730
Army Guard contract	15,422,702	(48,660)	15,376,042
Veterans' Cemetery	<u>278,094</u>	<u>(2,638)</u>	<u>275,456</u>
Total all funds	\$30,046,360	(\$138,156)	\$29,908,204
Less estimated income	<u>20,824,132</u>	<u>(95,383)</u>	<u>20,728,749</u>
General fund	\$9,222,228	(\$42,773)	\$9,179,455
FTE	139.00	0.00	139.00

Dept. 540 - Adjutant General - Detail of Senate Changes

	REMOVES RECOMMENDED SALARY INCREASE 1	TOTAL SENATE CHANGES
Salaries and wages	(\$34,979)	(\$34,979)
Operating expenses		
Capital assets		
Grants		
Civil Air Patrol	(798)	(798)
Tuition and enlistment compensation		
Air Guard contract	(53,081)	(53,081)
Army Guard contract	(48,660)	(48,660)
Veterans' Cemetery	<u>(2,638)</u>	<u>(2,638)</u>
Total all funds	(\$138,156)	(\$138,156)
Less estimated income	<u>(95,383)</u>	<u>(95,383)</u>
General fund	(\$42,773)	(\$42,773)

Page No. 1

38040.0101

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

La Costa Rickford 10/15/03  
Operator's Signature Date

2 of 2

FTE

0.00

0.00

1 This amendment removes the Governor's recommendation for state employee salary increases and retains the recommended state payment for health insurance premiums.

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

LaCosta Rickford  
Operator's Signature

10/15/03  
Date

Amendments

2017

Date:  
Roll Call Vote #:

2003 SENATE STANDING COMMITTEE ROLL CALL VOTES  
BILL/RESOLUTION NO.

Senate Appropriations Committee

Check here for Conference Committee

Legislative Council Amendment Number 38040.0101

Action Taken Do Pass

Motion Made By Grindberg Seconded By Schobinger

Senators	Yes	No	Senators	Yes	No
Senator Holmberg, Chairman	✓				
Senator Bowman, Vice Chair	✓				
Senator Grindberg, Vice Chair	✓				
Senator Andrist	✓				
Senator Christmann	✓				
Senator Kilzer	✓				
Senator Krauter	✓				
Senator Kringstad	✓				
Senator Lindaas	✓				
Senator Mathern	✓				
Senator Robinson	✓				
Senator Schobinger	✓				
Senator Tallackson	✓				
Senator Thane	✓				

Total (Yes) 12 No 1

Absent 0

Floor Assignment Grindberg Andrist

If the vote is on an amendment, briefly indicate intent:

REPORT OF STANDING COMMITTEE (410)  
February 13, 2003 8:43 a.m.

Module No: SR-28-2527  
Carrier: Andrist  
Insert LC: 38040.0101 Title: .0200

**REPORT OF STANDING COMMITTEE**

**SB 2017: Appropriations Committee (Sen. Holmberg, Chairman) recommends AMENDMENTS AS FOLLOWS and when so amended, recommends DO PASS (12 YEAS, 0 NAYS, 2 ABSENT AND NOT VOTING). SB 2017 was placed on the Sixth order on the calendar.**

Page 1, line 9, replace "3,607,007" with "3,572,028"

Page 1, line 13, replace "193,918" with "193,120"

Page 1, line 15, replace "6,376,811" with "6,323,730"

Page 1, line 16, replace "15,422,702" with "15,376,042"

Page 1, line 17, replace "278,094" with "275,456"

Page 1, line 18, replace "30,046,360" with "29,908,204"

Page 1, line 19, replace "20,824,132" with "20,728,749"

Page 1, line 20, replace "9,222,228" with "9,179,455"

Page 1, line 22, replace "\$71,291" with "\$70,843"

Renumber accordingly

**STATEMENT OF PURPOSE OF AMENDMENT:**

**Senate Bill No. 2017 - Adjutant General - Senate Action**

	EXECUTIVE BUDGET	SENATE CHANGES	SENATE VERSION
Salaries and wages	\$3,607,007	(\$34,979)	\$3,572,028
Operating expenses	2,685,827		2,385,827
Capital assets	144,987		144,987
Grants	329,514		329,514
Civil Air Patrol	193,918	(798)	193,120
Tuition and enlistment compensation	1,007,500		1,007,500
Air Guard contract	6,376,811	(53,081)	6,323,730
Army Guard contract	15,422,702	(46,880)	15,376,042
Veterans' Cemetery	<u>278,094</u>	<u>(2,638)</u>	<u>275,456</u>
Total all funds	\$30,046,360	(\$138,158)	\$29,908,204
Less estimated income	<u>20,824,132</u>	<u>(95,383)</u>	<u>20,728,749</u>
General fund	\$9,222,228	(\$42,773)	\$9,179,455
FTE	139.00	0.00	139.00

**Dept. 540 - Adjutant General - Detail of Senate Changes**

	REMOVES RECOMMENDED SALARY INCREASE 1	TOTAL SENATE CHANGES
Salaries and wages	(\$34,979)	(\$34,979)
Operating expenses		
Capital assets		
Grants		
Civil Air Patrol	(798)	(798)
Tuition and enlistment		

(2) DESK, (3) COMM

Page No. 1

SR-28-2527

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

In Costa Rickford  
Operator's signature

10/15/03  
Date

**REPORT OF STANDING COMMITTEE (410)**  
February 13, 2003 8:43 a.m.

Module No: SR-28-2527  
Carrier: Andrist  
Insert LC: 38040.0101 Title: .0200

compensation		
Air Guard contract	(53,081)	(53,081)
Army Guard contract	(48,660)	(48,660)
Veterans' Cemetery	(2,638)	(2,638)
Total all funds	(\$138,156)	(\$138,156)
Less estimated income	(95,383)	(95,383)
General fund	(\$42,773)	(\$42,773)
FTE	0.00	0.00

<sup>1</sup> This amendment removes the Governor's recommendation for state employee salary increases and retains the recommended state payment for health insurance premiums.

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

LaCosta Rickford 10/15/03  
Operator's signature Date

2003 HOUSE APPROPRIATIONS

SB 2017

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

La Costa Rickford  
Operator's Signature

10/15/03  
Date

2003 HOUSE STANDING COMMITTEE MINUTES

BILL/RESOLUTION NO. 2017

House Appropriations Committee  
Education and Environment Division

Check here for Conference Committee

Hearing Date March 3, 2003

Tape Number	Side A	Side B	Meter #
1	X		
Committee Clerk Signature <i>Celate Keller</i>			

Minutes:

**Chairman Martinson** opened the hearing on SB 2017, Adjutant General. All members of the committee were present with the exception of Rep. Wald.

**Major General Michael Haugen**, North Dakota National Guard, testified in favor of SB 2017.

**See attached testimony.** In the testimony there are handouts stating their strategic plan which answers questions sent by the majority leader including the purpose of their organization, measurements and goals in the organization and how they evaluate their effectiveness.

**Chairman Martinson** Are you going to talk now about the budget as we have it from the Senate or are you going to talk about the budget as you introduced it?

**General Haugen** I was going to do the introduced budget instead of the engrossed.

**Chairman Martinson** Will somebody talk about the changes that the Senate made?

**General Haugen** Yes, I can certainly do that.

Page 2  
Education and Environment Division  
Bill/Resolution Number 2017  
Hearing Date March 3, 2003

**Joe Morrisette, OMB** The only change in the Senate was the elimination of the salary increase, so there should really be no difference between the bill introduced and the bill as it came from the Senate.

**Chairman Martinson** So all of these reductions are salaries?

**Joe Morrisette, OMB** Yes. It's all for the salary increase, that's the only change.

**General Haugen** continued on with his budget testimony.

**Rep. Aarsvold** What are the special fund sources for the Veteran's Cemetery?

**General Haugen** We have a maintenance fund which is contributed to from license plate sales from the veteran's license plates. \$5.00 goes to the Department of Transportation, \$5.00 goes to the Adjutant General for administrating the cemetery and \$5.00 goes to a trust fund where only the interest can be spent.

**Rep. Gulleason** With regard to the tuition fees, you had said they were sort of flat lined because of the activation. Those members of the guard who have moved up and are serving at the federal level who come back and re-enroll in schools, do they still fall under your tuition or would they go under the federal provisions?

**General Haugen** Yes they will, as long as they are members of the National Guard. The law that allows for tuition assistance is one of the few that I have seen that has the intent of the legislature in it. The intent is for a recruiting and retention tool for the National Guard. As long as a soldier or airmen is a member of the National Guard and has not exceeded the entire 4 year program, they are entitled to use that until they reach the end of the statutory limit on it. I know that there is some concern about members who were a senior in college who are activated. If their end of enlistment is up when they come back they will then be processed out unless they

Page 3

Education and Environment Division

Bill/Resolution Number 2017

Hearing Date March 3, 2003

either re-enlist or get extended. They don't have to re-enlist for a long period of time, it could be as little as six months. It could work out depending upon when they were to arrive back home. If they jumped right back into school and were extended for six months, they could finish out the last semester and still be a member of the guard. Once they have terminated membership in the guard, then they are eligible only for veteran's benefits, not the tuition assistance program.

**Chairman Martinson** If we pass this budget with the funding for the cemetery in tact, will you still have to use some of the trust money?

**General Haugen** If you are referring to the North Dakota Veteran's Cemetery Foundation, I think we will be able to not touch any of that money. That foundation made some very good investments, the foundation is growing and our contributions are up.

**Chairman Martinson** Do you know off hand where you are in the foundation dollar wise?

**General Haugen** I believe the last time I checked it was about \$1,100,000.

**Rep. Aarsvold** On the grants from the current biennium, is the \$250,000 for those city owned armories appropriated and spent?

**General Haugen** Yes. I have a breakdown by city. The way the law was written was the more the city put towards the project, the higher their priority went. There were some cities who said they didn't care if we had a million dollars, they just don't have the money to match. There were some very good projects. I believe the last one that is finishing up is Valley City. They had some plumbing upgrades that they did. There were matching funds expended almost exactly to the \$250,000. I have a breakdown and can get you a copy.

**Jim Cullocks**, former Representative from District 34 and a member of the VFW American Legion Honor Guard, testified in favor of SB 2017. With regards to the line items that the

Page 4  
Education and Environment Division  
Bill/Resolution Number 2017  
Hearing Date March 3, 2003

general mentioned, particularly the tuition assistance, he is all for it if the extension is mandated by statute. He is in favor of everything for our citizen soldiers, especially the cemetery.

John Jacobsen represents the North Dakota Veteran's Coordinating Council, testified in favor of SB 2017 and asked for a do pass.

Chairman Martinson closed the hearing on SB 2017 and recessed until 10:30 a.m.

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

LaCosta Rickford 10/15/03  
Operator's Signature Date

2003 HOUSE STANDING COMMITTEE MINUTES

BILL/RESOLUTION NO. 2017

House Appropriations Committee  
Education and Environment Division

Check here for Conference Committee

Hearing Date March 25, 2003

Tape Number	Side A	Side B	Meter #
1	X		
Committee Clerk Signature <i>Celiate Keller</i>			

Minutes:

**Chairman Martinson** opened the hearing on SB 2017, Adjutant General. All members of the committee were present.

**Chairman Martinson** We aren't looking at making any changes in it, unless you have some changes that you would like to make.

**Rep. Gulleon** No.

**Chairman Martinson** If we pass it, it will be as passed over from the Senate.

**Rep. Brusegaard** moved a do pass and Rep. Wald seconded.

**ROLL CALL VOTES ON A DO PASS**

6 YES      0 NO      1 ABSENT

Rep. Gulleon will carry the bill.

**Chairman Martinson** closed the hearing on SB 2017.

2003 HOUSE STANDING COMMITTEE MINUTES

BILL/RESOLUTION NO. SB 2017

House Appropriations Committee

Conference Committee

Hearing Date 04-02-03

Tape Number	Side A	Side B	Meter #
2	X		12.3 - 23.0

Committee Clerk Signature

Minutes:

**Chairman Svedjan** Opened SB 2017 for discussion. A quorum was present.

**Rep. Gulleon** I move amendment .0202 to SB 2017. 2nd by **Rep. Monson**.

**Rep. Gulleon** These amendments are for health care and information technology reduction to the Adjutant General's budget..

**Motion Carries.**

**Rep. Gulleon** Their budget is for their operating expenses of their plant in Bismarck and for the upkeep of 18 armories. They also have a share in the Veteran's Cemetery upkeep. They received about 20 million dollars in federal funds and 9.1 million in state General Fund appropriations.

There are about 1,250 national guardsmen and women who are in service overseas now.

**Rep. Skarphol** Please explain section 4.

**Rep. Gulleon** This budget is exempt from turnback, they put it in an emergency fund.

**Rep. Skarphol** What did that amount to?

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

Jacosta Rickford 10/15/03  
Operator's Signature Date

Page 2

House Appropriations Committee

Bill/Resolution Number SB 2017

Hearing Date 04-02-03

**Rep. Guleson** I don't have that information.

**Rep. Carlson** Does any Homeland Security money go to the guard?

**Rep. Guleson** Not that I know of.

**Rep. Carlson** Were we reimbursed for our 9-11 guard services?

**Rep. Timm** Did you discuss the civil air patrol?

**Rep. Guleson** They are an administrative agency for the Adjutant General.

**Rep. DeLoe** There was a \$75 increase in a cemetery fund. How much is in the fund?

**Rep. Guleson** They can't completely cover their maintenance costs, that's why.

**Rep. Martinson** Around a million dollars is in the fund.

**Rep. Guleson** I move a Do Pass As Amended. 2nd by Rep. Martinson. Motion Carries

**22-0-1. Rep. Guleson will carry this bill on the floor.**

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

Operator's Signature

*LaCosta Rickford*

10/15/03

Date



REPORT OF STANDING COMMITTEE

SB 2017, as engrossed: Appropriations Committee (Rep. Svedjan, Chairman) recommends AMENDMENTS AS FOLLOWS and when so amended, recommends DO PASS (22 YEAS, 0 NAYS, 1 ABSENT AND NOT VOTING). Engrossed SB 2017 was placed on the Sixth order on the calendar.

Page 1, line 10, replace "3,572,028" with "3,568,516"

Page 1, line 11, replace "2,685,827" with "2,669,188"

Page 1, line 14, replace "193,120" with "193,020"

Page 1, line 16, replace "6,323,730" with "6,318,364"

Page 1, line 17, replace "15,376,042" with "15,370,985"

Page 1, line 18, replace "275,456" with "275,146"

Page 1, line 19, replace "29,908,204" with "29,877,220"

Page 1, line 20, replace "20,728,749" with "20,718,716"

Page 1, line 21, replace "9,179,455" with "9,158,504"

Page 1, line 23, replace "\$70,843" with "\$70,770"

Renumber accordingly

STATEMENT OF PURPOSE OF AMENDMENT:

Senate Bill No. 2017 - Adjutant General - House Action

	EXECUTIVE BUDGET	SENATE VERSION	HOUSE CHANGES	HOUSE VERSION
Salaries and wages	\$3,607,007	\$3,672,028	(\$3,612)	\$3,668,516
Operating expenses	2,685,827	2,685,827	(16,839)	2,669,188
Capital assets	144,987	144,987		144,987
Grants	329,514	329,514		329,514
Civil Air Patrol	193,918	193,120	(100)	193,020
Tuition and enlistment compensation	1,007,500	1,007,500		1,007,500
Air Guard contract	6,376,811	6,323,730	(5,366)	6,318,364
Army Guard contract	16,422,702	15,376,042	(6,057)	15,370,985
Veterans' Cemetery	<u>278,094</u>	<u>275,456</u>	(310)	<u>275,146</u>
Total all funds	\$30,046,360	\$29,908,204	(\$30,984)	\$29,877,220
Less estimated income	<u>20,824,132</u>	<u>20,728,749</u>	<u>(10,033)</u>	<u>20,718,716</u>
General fund	\$9,222,228	\$9,170,455	(\$20,951)	\$9,158,504
FTE	139.00	139.00	0.00	139.00

Dept. 540 - Adjutant General - Detail of House Changes

	REDUCES THE RECOMMENDED FUNDING FOR HEALTH INSURANCE 1	REDUCES FUNDING FOR INFORMATION TECHNOLOGY COSTS 2	TOTAL HOUSE CHANGES
Salaries and wages:	(\$3,612)		(\$3,612)
Operating expenses		(\$16,839)	(16,839)

(2) DESK, (3) COMM

**REPORT OF STANDING COMMITTEE (410)**  
**April 3, 2003 2:02 p.m.**

**Module No: HR-60-6674**  
**Carrier: Gulleson**  
**Insert LC: 38040.0202 Title: .0300**

Capital assets			
Grants			
Civil Air Patrol	(100)		(100)
Tuition and enlistment compensation			
Air Guard contract	(5,386)		(5,386)
Army Guard contract	(5,057)		(5,057)
Veterans' Cemetery	(310)		(310)
Total all funds	(\$14,345)	(\$16,639)	(\$30,984)
Less estimated income	(10,033)		(10,033)
General fund	(\$4,312)	(\$16,639)	(\$20,951)
FTE	0.00	0.00	0.00

<sup>1</sup> This amendment reduces funding for state employee health insurance premiums from \$493 per month to \$488.70 per month.

<sup>2</sup> This amendment reduces funding for information technology by \$16,639 from the general fund, which represents a reduction in information technology funding from the general fund of approximately 20 percent.

2003 SENATE APPROPRIATIONS

CONFERENCE COMMITTEE

SB 2017

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

LaCosta Rickford  
Operator's Signature

10/15/03  
Date

2003 SENATE STANDING COMMITTEE MINUTES

BILL/RESOLUTION NO. SB 2017

~~Senate Appropriations Committee~~

Conference Committee

Hearing Date 04/21/03

Tape Number	Side A	Side B	Meter #
Tape 1	x		0-265

Committee Clerk Signature *Jan Hendrickson*

Minutes:

Senators Schobinger, Christmann, Robinson and Representatives Skarphol, Svedjan, and Glasheim are all present. Representative Skarphol states he feels the amendments are in line with what they have all discussed and moves the 0203. Representative Svedjan 2nds.

There is a voice vote taken and the motion carries to adopt the amendment.

Representative Skarphol moves SB 2017 as amended. Representative Svedjan 2nds.

6 Yes 0 No Motion Carries.

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

*Lacosta Rickford* 10/15/03  
Operator's Signature Date



REPORT OF CONFERENCE COMMITTEE (420)  
April 21, 2003 3:12 p.m.

Module No: HR-72-7994

Insert LC: 38040.0203

**REPORT OF CONFERENCE COMMITTEE**

**SB 2017, as engrossed:** Your conference committee (Sens. Schobinger, Christmann, Robinson and Reps. Skarphol, Svedjan, Glasshelm) recommends that the **HOUSE RECEDE** from the House amendments on SJ pages 1125-1126, adopt amendments as follows, and place SB 2017 on the Seventh order:

That the House recede from its amendments as printed on pages 1125 and 1126 of the Senate Journal and pages 1246 and 1247 of the House Journal and that Engrossed Senate Bill No. 2017 be amended as follows:

Page 1, line 10, replace "3,572,028" with "3,568,516"

Page 1, line 11, replace "2,685,827" with "2,681,667"

Page 1, line 14, replace "193,120" with "193,020"

Page 1, line 16, replace "6,323,730" with "6,318,364"

Page 1, line 17, replace "15,376,042" with "15,370,985"

Page 1, line 18, replace "275,456" with "275,146"

Page 1, line 19, replace "29,908,204" with "29,889,699"

Page 1, line 20, replace "20,728,749" with "20,718,716"

Page 1, line 21, replace "9,179,455" with "9,170,983"

Page 1, line 23, replace "\$70,843" with "\$70,770"

Renumber accordingly

**STATEMENT OF PURPOSE OF AMENDMENT:**

**Senate Bill No. 2017 - Adjutant General - Conference Committee Action**

	EXECUTIVE BUDGET	SENATE VERSION	CONFERENCE COMMITTEE CHANGES	CONFERENCE COMMITTEE VERSION	HOUSE VERSION	COMPARISON TO HOUSE
Salaries and wages	\$3,607,007	\$3,572,028	(\$3,512)	\$3,568,516	\$3,568,516	
Operating expenses	2,685,827	2,685,827	(4,160)	2,681,667	2,681,667	\$12,479
Capital assets	144,987	144,987		144,987	144,987	
Grants	329,514	329,514		329,514	329,514	
Civil Air Patrol	193,918	193,120	(100)	193,020	193,020	
Tuition and enlistment compensation	1,007,500	1,007,500		1,007,500	1,007,500	
Air Guard contract	6,376,811	6,323,730	(5,388)	6,318,364	6,318,364	
Army Guard contract	15,422,702	15,376,042	(5,057)	15,370,985	15,370,985	
Veterans' Cemetery	278,094	275,456	(310)	275,146	275,146	
Total all funds	\$30,046,360	\$29,908,204	(\$18,505)	\$29,889,699	\$29,877,220	\$12,479
Less estimated income	<u>20,824,132</u>	<u>20,728,749</u>	<u>(10,033)</u>	<u>20,718,716</u>	<u>20,718,716</u>	
General fund	\$9,222,228	\$9,178,465	(\$8,472)	\$9,170,983	\$9,158,504	\$12,479
FTE	139.00	139.00	0.00	139.00	139.00	0.00

**Dept. 540 - Adjutant General - Detail of Conference Committee Changes**

REDUCES  
(2) DESK, (2) COMM

REDUCES

Page No. 1

HR-72-7994

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

*LaCosta Rickford*  
Operator's signature

10/15/03  
Date

**REPORT OF CONFERENCE COMMITTEE (420)**  
**April 21, 2003 3:12 p.m.**

**Module No: HR-72-7994**

**Insert LC: 38040.0203**

	RECOMMENDED FUNDING FOR HEALTH INSURANCE 1	FUNDING FOR INFORMATION TECHNOLOGY COSTS 2	TOTAL CONFERENCE COMMITTEE CHANGES
Salaries and wages	(\$3,512)		(\$3,512)
Operating expenses		(\$4,160)	(4,160)
Capital assets			
Grants			
Civil Air Patrol	(100)		(100)
Tuition and enlistment compensation			
Air Guard contract	(5,368)		(5,368)
Army Guard contract	(5,057)		(5,057)
Veterans' Cemetery	(310)		(310)
Total all funds	(\$14,345)	(\$4,160)	(\$18,505)
Less estimated income	(10,033)		(10,033)
General fund	(\$4,312)	(\$4,160)	(\$8,472)
FTE	0.00	0.00	0.00

1 This amendment reduces funding for state employee health insurance premiums from \$493 to \$488.70 per month.

2 This amendment reduces funding for information technology by \$4,160 from the general fund, which represents a reduction in information technology funding from the general fund of approximately 5 percent. The House had reduced funding for information technology by \$18,639 from the general fund, a reduction of approximately 20 percent.

Engrossed SB 2017 was placed on the Seventh order of business on the calendar.

2003 TESTIMONY

SB 2017

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

J. Costa Rickford  
Operator's Signature

10/15/03  
Date

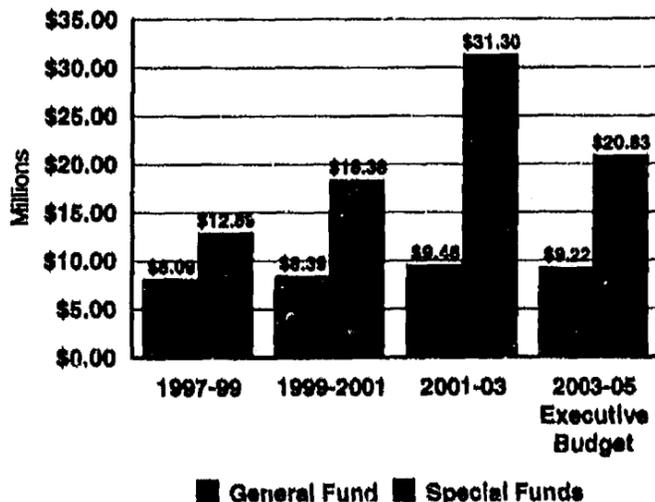
**Department 540 - Adjutant General  
 Senate Bill No. 2017**

	FTE Positions	General Fund	Other Funds	Total
2003-05 Executive Budget	139.00	\$9,222,228	\$20,824,132	\$30,046,360
2001-03 Legislative Appropriations	136.00	9,462,274 <sup>1</sup>	31,297,651	40,759,925 <sup>2</sup>
Increase (Decrease)	3.00	(\$240,046)	(\$10,473,519)	(\$10,713,565)

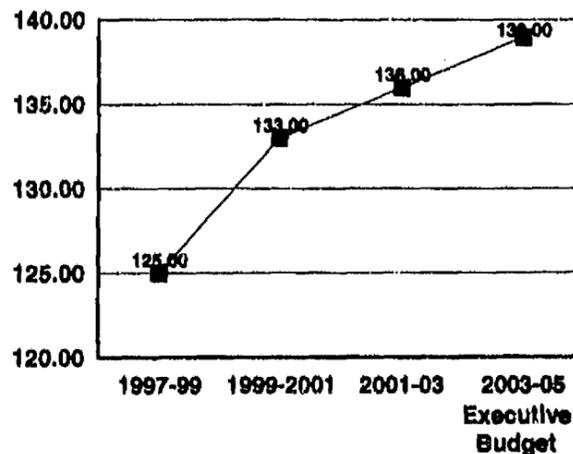
<sup>1</sup> The 2001-03 general fund appropriation is the amount appropriated by the 2001 Legislative Assembly and does not include a reduction of \$99,354 relating to the 1.05 percent budget allotment ordered by Governor Hoeven in July 2002.

<sup>2</sup> The 2001-03 appropriation amounts include \$76,107, \$21,310 of which is from the general fund, for the agency's share of the \$5 million funding pool appropriated to the Office of Management and Budget for special market equity adjustments for classified employees. The 2001-03 appropriation amounts do not include \$114,293 of additional special funds authority resulting from carryover from the 1999-2001 biennium.

**Agency Funding**



**FTE Positions**



**First House Action**

Attached is a summary of the first house changes.

**Executive Budget Highlights  
 (With First House Changes Noted)**

	General Fund	Other Funds	Total
1. Provides funding for the following 3 FTE positions relating to the agency's Air Guard contract and Army Guard contract: 1 FTE geographic information systems specialist II 1 FTE security officer II 1 FTE other nonclassified Total		\$90,579 \$71,963 \$84,871	\$90,579 \$71,963 \$84,871
2. Provides funding to fully fund the three FTE positions for the new Wahpeton Armed Forces Reserve Center that were funded for only six months in the 2001-03 biennium (\$190,920) and funding to fully fund the deputy Adjutant General position that was only funded for one year in the 2001-03 biennium (\$139,024)	\$329,944		\$329,944

3. Continues one-time funding from the general fund (\$200,000) provided in the 2001-03 biennium for operation of the Veterans Cemetery and increases general fund and special funds to account for additional salary expenses (including the executive budget compensation package). The Senate removed funding of \$2,638 for the Veterans Cemetery relating to the recommended salary increases.	\$6,803	\$71,291	\$78,094
4. Adjusts funding for operating expenses as follows:			
Travel	\$23,000		\$23,000
Utilities	\$142,950		\$142,950
Repairs	(\$772,000)		(\$772,000)
Professional services	\$10,000		\$10,000
Insurance	\$39,030		\$39,030
Office supplies	\$4,500		\$4,500
Food and clothing	\$6,974		\$6,974
Buildings, grounds, and vehicle maintenance	\$20,000		\$20,000
Miscellaneous supplies	\$8,255		\$8,255
Total	<u>(\$517,291)</u>		<u>(\$517,291)</u>
5. Decreases funding for the grants line item to account for one-time funding provided by the 2001 Legislative Assembly for maintenance and repair of political subdivision-owned armories (\$250,000) and to account for vacation of the city of Wahpeton's Armory (\$18,512)	(\$268,512)		(\$268,512)
6. Removes one-time funding provided by the 2001 Legislative Assembly for construction of the Wahpeton Armed Forces Reserve Center		(\$11,500,000)	(\$11,500,000)
7. Increases funding to fully fund operating costs relating to the operation of the Wahpeton Armed Forces Reserve Center (the operating costs were only funded for six months of the 2001-03 biennium)	\$90,446	\$119,950	\$210,396
8. Adjusts funding for the Civil Air Patrol to reflect a decrease of 5 percent (\$5,310) and a projected increase in workers' compensation claim costs (\$77,500)	\$72,190		\$72,190
9. Increases funding for the Air Guard and the Army Guard due to inflationary cost increases (costs are primarily federally reimbursed). The Senate removed funding of \$53,081 from the Air Guard and \$46,660 from the Army Guard relating to the recommended salary increases.	\$75,141	\$851,114	\$926,255
10. Decreases funding for 2003-05 bond payments by \$12,364, from \$73,351 to \$60,987	(\$12,364)		(\$12,364)

#### Major Related Legislation

**Senate Bill No. 2017 - Line item transfer authority** - Section 3 of Senate Bill No. 2017 provides that the Adjutant General may transfer up to \$800,000 from various line items into the operating and capital assets line items for the maintenance and repair of state-owned armories during the 2003-05 biennium.

**Senate Bill No. 2017 - Unexpended general fund appropriations** - Section 4 of Senate Bill No. 2017 provides that the Adjutant General may transfer any unspent general fund appropriations from the 2001-03 biennium into the Adjutant General's emergency fund at the end of the 2001-03 biennium.

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

LaCosta Rickford 10/15/03  
Operator's signature Date

02/28/03

**STATEMENT OF PURPOSE OF AMENDMENT:**

**Senate Bill No. 2017 - Funding Summary**

	Executive Budget	Senate Changes	Senate Version
<b>Adjutant General</b>			
Salaries and wages	\$3,607,007	(\$34,979)	\$3,572,028
Operating expenses	2,685,827		2,685,827
Capital assets	144,987		144,987
Grants	329,514		329,514
Civil air patrol	193,918	(798)	193,120
Tuition and enrollment compensation	1,007,500		1,007,500
Air guard contract	6,376,811	(53,081)	6,323,730
Army guard contract	15,422,702	(46,660)	15,376,042
Veterans' cemetery	278,094	(2,638)	275,456
<b>Total all funds</b>	<b>\$30,046,360</b>	<b>(\$138,156)</b>	<b>\$29,908,204</b>
Less estimated income	20,824,132	(95,383)	20,728,749
<b>General fund</b>	<b>\$9,222,228</b>	<b>(\$42,773)</b>	<b>\$9,179,455</b>
FTE	139.00	0.00	139.00
<b>Bill Total</b>			
Total all funds	\$30,046,360	(\$138,156)	\$29,908,204
Less estimated income	20,824,132	(95,383)	20,728,749
<b>General fund</b>	<b>\$9,222,228</b>	<b>(\$42,773)</b>	<b>\$9,179,455</b>
FTE	139.00	0.00	139.00

**Senate Bill No. 2017 - Adjutant General - Senate Action**

	Executive Budget	Senate Changes	Senate Version
Salaries and wages	\$3,607,007	(\$34,979)	\$3,572,028
Operating expenses	2,685,827		2,685,827
Capital assets	144,987		144,987
Grants	329,514		329,514
Civil air patrol	193,918	(798)	193,120
Tuition and enrollment compensation	1,007,500		1,007,500
Air guard contract	6,376,811	(53,081)	6,323,730
Army guard contract	15,422,702	(46,660)	15,376,042
Veterans' cemetery	278,094	(2,638)	275,456
<b>Total all funds</b>	<b>\$30,046,360</b>	<b>(\$138,156)</b>	<b>\$29,908,204</b>
Less estimated income	20,824,132	(95,383)	20,728,749
<b>General fund</b>	<b>\$9,222,228</b>	<b>(\$42,773)</b>	<b>\$9,179,455</b>
FTE	139.00	0.00	139.00

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

*Lacosta Rickford* 10/15/03  
 Operator's Signature Date

02/28/03

Department No. 540 - Adjutant General - Detail of Senate Changes

	Removes Recommended Salary Increase <sup>1</sup>	Total Senate Changes
Salaries and wages	(\$34,979)	(\$34,979)
Operating expenses		
Capital assets		
Grants		
Civil air patrol	(798)	(798)
Tuition and enlistment compensation		
Air guard contract	(53,081)	(53,081)
Army guard contract	(46,660)	(46,660)
Veterans' cemetery	(2,638)	(2,638)
Total all funds	(\$138,156)	(\$138,156)
Less estimated income	(95,383)	(95,383)
General fund	(\$42,773)	(\$42,773)
FTE	0.00	0.00

<sup>1</sup> This amendment removes the Governor's recommendation for state employee salary increases and retains the recommended state payment for health insurance premiums.

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

*Jacosta Rickford*  
Operator's Signature

10/15/03  
Date

Exhibit #  
4



January 17, 2003  
Members of the Senate Appropriations Committee  
Regarding: Senate Bill No. 2017

I am pleased, on behalf of our member cities that host an armory, to support SB 2017. These cities have enjoyed a partnership with the North Dakota National Guard for many years.

City leaders both understand and appreciate the benefits of this partnership, but they've also face difficulties with funding. The city-owned armories are aging structures that require increasing large investments in renovation and repair; yet the state's appropriation for armory rental has remained flat for several biennia.

Last session you passed HB 1215 which created a \$250,000 matching grant fund for armory repairs. It is my understanding much of that fund has already been accessed by several cities and the rest is expected to be used by the end of this biennium. Thank you for your support of that grant fund; although it is difficult for the smaller cities to find the local dollars for repairs and renovation, I know they appreciated what HB 1215 has allowed. I also know they look forward to continuing this partnership in the future.

Thank you for your support of SB 2017.

Connie Sprynczynatyk  
Executive Director

ND  
C

410 East Front Avenue ■ Bismarck, ND 58504-5641  
Phone: 701-223-3518 ■ Toll Free (in state): 1-800-472-2692 ■ Fax: 701-223-5174 ■ Web: www.ndlc.org

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

LaCosta Rickford 10/15/03  
Operator's Signature Date

**OFFICE OF ADJUTANT GENERAL**

**COMMUNITY ARMORY RENTALS**

CITY	95-97 BIENNIUM (ACTUALS)		97-99 BIENNIUM (ACTUALS)		99-01 BIENNIUM (ACTUALS)		01-03 BIENNIUM (PROJECTIONS)	
	FY 96	FY 97	FY 98	FY 99	FY 00	FY 01	FY 02	FY 03
BOTTINEAU	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
CANDO	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
CARRINGTON	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
CAVALIER	\$ 6,479.20	\$ 6,479.20	\$ 6,479.20	\$ 6,479.20	\$ 6,479.20	\$ 6,479.20	\$ 6,479.20	\$ 6,479.20
DICKINSON	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
EDGELEY	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
GRAFTON	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
GRAND FORKS	\$ 7,404.80	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
HAZEN	\$ 6,479.20	\$ 6,479.20	\$ 6,479.20	\$ 6,479.20	\$ 6,479.20	\$ 6,479.20	\$ 6,479.20	\$ 6,479.20
HETTINGER	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
JAMESTOWN	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
LISBON	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
MANDAN	\$ 9,256.00	\$ 9,256.00	\$ 3,600.00	\$ 3,600.00	\$ 1,800.00	\$ -	\$ -	\$ -
MAYVILLE	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
MOTT	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
OAKES	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
RUGBY	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
VALLEY CITY	\$ 12,958.40	\$ 12,958.40	\$ 12,958.40	\$ 12,958.40	\$ 12,958.40	\$ 12,958.40	\$ 12,958.40	\$ 12,958.40
WAHPETON	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
WILLISTON	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
WISHEK	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00	\$ 9,256.00
<b>TOTA</b>	<b>\$190,673.60</b>	<b>\$ 183,268.80</b>	<b>\$ 177,612.80</b>	<b>\$ 177,612.80</b>	<b>\$ 175,812.80</b>	<b>\$ 174,012.80</b>	<b>\$ 174,012.80</b>	<b>\$ 174,012.80</b>

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

Operator's Signature La Costa Rickford Date 10/15/03

TESTIMONY OF  
MAJOR GENERAL MICHAEL J. HAUGEN  
THE ADJUTANT GENERAL  
BEFORE THE  
SENATE APPROPRIATIONS COMMITTEE  
JANUARY 17, 2003  
SENATE BILL 2017

**NORTH DAKOTA NATIONAL GUARD MISSION STATEMENT:**  
*The North Dakota National Guard will provide ready units, individuals, and equipment to support our Nation, State and Community.*

During the last two years, members of the North Dakota National Guard served as outstanding ambassadors of this great state fulfilling our unique dual mission. On the Federal side we maintain properly trained and equipped units available for prompt mobilization for war, national emergency or other contingencies. Our State mission is to provide trained and disciplined forces for domestic emergencies or

1

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

LaCosta Rickford 10/15/03  
Operator's Signature Date

other lawful purposes directed by the Governor. Serving state and federal missions, North Dakota National Guard soldiers and airmen get the job done. Our vision statement exemplifies the professionalism in our members: a *Dynamic Force of Mentored and Trained leaders that is Ready, Relevant and Respected.*

The North Dakota National Guard was ready on September 11<sup>th</sup>, 2001 and demonstrated flexibility and professionalism. Minutes after both World Trade Center towers were attacked, three F-16 fighters from the 119<sup>th</sup> Fighter Wing, based at Langley Air Force Base, VA were scrambled to fly Combat Air Patrol (CAP) missions over Washington, DC. Our "Happy Hooligans" were the first armed aircraft arriving on scene that morning and for the next five and a half hours cleared the skies over the White House and the U.S. Capitol, defending the national capitol region. The 119<sup>th</sup> Fighter Wing demonstrated readiness mobilizing nearly seven hundred airmen for Operation Noble Eagle and later, Operation Enduring Freedom. Most remained at the Air National Guard base in Fargo and others deployed to locations within the U.S. Firefighters in Afghanistan and security forces as well as disaster preparedness specialists have been deployed in the war on terrorism. We currently have a Roman Catholic priest (now on his SECOND overseas tour), two command chief master sergeants and security forces personnel all deployed to locations in Southwest Asia.

Army National Guard soldiers were ready on September 27, 2001, when Governor Hoeven ordered National Guard members to augment airport security at eight commercial airports in North Dakota. The airmen and soldiers were on duty by 6:00 p.m. that day while some states took up to two weeks to muster.

Again our National Guard soldiers were ready. This time to guard our northern border between Canada and North Dakota. In April 2002, Army National Guard soldiers were detailed to augment the Immigration and Naturalization Service, U.S. Border Patrol, and U.S. Customs Service in security missions along the Canadian border.

Annual training for the National Guard is another example of being ready. Readiness is a perishable commodity...training keeps our skills on the cutting edge.

During the biennium the National Guard deployed nineteen units outside the continental United States to locations such as Germany, Japan, Nicaragua, and Canadian Forces Base Shilo in Manitoba. Members of the Air National Guard deployed to Korea, England and Spain, while pilots and maintenance personnel closed the fighter aircraft drug interdiction mission on the island of Curacao, off the coast of Venezuela, days before Sept. 11<sup>th</sup>.

Relevant is being able to stay current in today's environment and the transformation process. The Army National Guard received their first three of eight UH-60 Black Hawk helicopters this past year replacing the aging, Vietnam era UH-1H "Hueys." In addition, the 957<sup>th</sup> Assault Float Bridge Ribbon Company took ownership of 56 brand new Oshkosh Common Bridge Transporters (CBTs). The CBTs will transport and deploy bridges across bodies of water.

We accepted from commercial builders a new \$10.7 million dollar Armed Forces Reserve Center in Wahpeton that will house a U.S. Marine Corps Reserve unit in addition to Company B, 142<sup>nd</sup> Engineer Combat Battalion. Once again, we are relevant to the local communities in which we serve.

Over the last two years Task Force Shield built foundations and infrastructure for renovated homes from the Grand Forks and Minot Air Force Bases for the Spirit Lake Indian nation. These Innovative Readiness Projects provide value to communities across North Dakota by strengthening the skills soldiers and airmen learn at military schools.

The North Dakota Army National Guard has had many reasons to be proud over the years in the areas of personnel, high morale, and outstanding mission execution. In 2001 the National Guard Bureau rated us number one in the nation in the area of

manning, readiness and execution of federal resources. The Air National Guard ended Fiscal Year 2002 with a superb 94.6% retention rate.

As of the first of the year, the North Dakota Army National Guard had an authorized strength of 3,482 personnel and had an assigned strength of 3,193. The North Dakota Air National Guard had an authorized strength of 1,075 personnel with 1,037 currently assigned. The National Guard of North Dakota employs 932 full-time personnel, of which 136 are State full-time equivalent (FTE) positions with 42 equivalent FTE's supported with state general funds.

This past biennium found us not only facing the missions of homeland security and fighting terrorism, but also preparing to meet the new challenges of tomorrow. Our soldiers and airmen are ready to take on that challenge and are respected throughout the world for their "can do" attitudes. Our strength lies in our diversity.

As we move into the future, our thinking is not directed outward but inward. Prior to September 11 our military focus was spent on protecting the United States from outward aggression. Now we are looking inward to the security of our own country where "Homeland Security" has become a household word. Defense of our homeland and responding to threats of terrorism, to include weapons of mass destruction, are no longer pages from a science fiction novel, but reality.

We are currently integrating the North Dakota Army and Air National Guard personnel into Space missions, such as the Ground Based Missile Defense. Task Force MIND (Military In North Dakota) is having a significant impact in our state.

Your Guardsmen bring value and are respected in over 24 communities. We conduct Innovative Readiness Training projects that result in improvements and construction of city parks, walking trails and recreation facilities across North Dakota. We truly appreciate the opportunity to support and work with the citizens of North Dakota. Our citizen-soldiers contained wild fires, battled rising floodwaters and cleared debris from windstorms that struck Hillsboro and Grand Forks. We have integrated soldiers and airmen into a respected North Dakota National Guard Leadership Development training program that is the envy of many states. Our North Dakota Veteran's Cemetery is a beautiful resting-place for the men and women of this great state who have served in the Armed Services. Currently 2,017 are interred, including 2 Medal of Honor winners.

Guard members are twice the citizen...serving their communities, their state and nation. They depend on you, the North Dakota Legislature for support. I am here today to ask you to continue your outstanding record of support for your North Dakota National Guard. The Governor has given us a sound budget recommendation that will enable us to be an effective and capable force as we

move forward on this war against terrorism. Yes "we are a Ready, Relevant and Respected force".

As all agencies have been faced with important budget decisions this year, our agency has also made difficult decisions to continue sound fiscal responsibility. The National Guard provides an extremely strong economic impact to the State of North Dakota. In an effort to maintain this impact and to continue support of state and federal missions, we have requested funding of our full time personnel in our base budget. In addition, we have also requested funding of utilities so that we may keep our facilities open. We have requested funding of the National Guard Tuition Program. Without this program it would be extremely difficult to maintain our required membership strengths. Our base budget also provides for the minimal state match funding of our Army and Air Guard contract lines. These funds are vital in receiving federal support.

To provide this continued funding, we have significantly cut maintenance and repair funding and temporary employee salaries at all of our state supported facilities.

The following is a line by line budget description for the 03-05 Biennium:

Salaries and Wages General fund increases are due to the current legislative salary benefit adjustment for both years of the biennium, reclassifications of existing FTE's, fully funding the Deputy Adjutant General position for two years as opposed to one year in the prior biennium, and fully funding the three FTE positions at the Wahpeton Armed Forces Reserve Center (AFRC). Those three were funded for only six months of the 01-03 Biennium.

Significant cuts in temporary employee funding requirements were made to fully fund full time personnel and to meet the 5% budget reduction.

A decrease in special fund authority was also taken in this line. Our 01-03 budget had special fund authority in this line for the Veterans Cemetery 3 FTE. When our 01-03 budget was passed, those FTE were funded in a separate line resulting in an over statement of special fund authority in the Salary and Wages line.

Operating Expenses Increases were made in some areas to keep state supported facilities open. The largest increase is in utilities. Significant cuts were made in maintenance and repairs to state supported facilities, to include the new Wahpeton AFRC, to fund utilities and basic facility needs.

Capital Improvements A significant decrease of federal fund authority (\$11.5 million) is shown in this line due to the projected completion of the Wahpeton AFRC in the 01-03 Biennium and also some carry over from the 99-01 Biennium for construction of the Fraine Barracks Emergency Operations Center (\$114,293).

General funding in this line is for the Grand Forks Armory bond payment (\$60,987) and payment in lieu of taxes for Camp Grafton (\$34,000). We have also included \$50,000 for equipment over \$5,000 in this line due to new state accounting procedures.

Grants (Rental of Community Armories) This line provides rental payments for 18 community owned armories partially occupied by National Guard units throughout the State. A decrease of \$18,512 is in our budget request due to the vacation of the city-owned Wahpeton Armory. We have also decreased this line by \$250,000 that had been provided by the 2001 Legislature, HB 1215, for city owned armory repair projects.

Civil Air Patrol We are the administrative agency for the North Dakota Civil Air Patrol and they are housed at Fraine Barracks. We decreased this line by 5% in operations. The overall increase in this line (\$75,002) is due to combining the "Civil Air Patrol - Workers Compensation" into the "Civil Air Patrol" line. During

the 1997 legislative session we were given the "Civil Air Patrol - Workers Compensation" line. This made our agency responsible for making payments that are the liability of the State of North Dakota to ND Workers Compensation Bureau who in turn pays the claimant.

Tuition Fees Our funding request has remained the same as the last biennium. We had some savings during the last biennium due to federal activation of many Guard members after 9/11/01. We project student numbers to be back up to approximately 500 students per semester. The program reimburses each student based upon the number of credit hours completed and requires at least a 2.5 GPA.

Air Guard Contracts Our request included a small increase (\$40,000) in general fund support which is proportionate to increased federal funds requested for inflationary increases in operations and salaries. Additional general fund increases were added due to the current legislative salary and benefit increases for those employees having a general fund match.

Army Guard Contracts Our initial budget request for this line also included a small increase (\$15,000) in general fund support which is proportionate to increased federal funds requested for inflationary increases in operations, mainly utilities and some salaries. Additional general fund increases were added due to the

current legislative salary and benefit increases for those employees having a general fund match.

Veterans Cemetery Salaries This line is for funding of the 3 FTE and two temporary employees at the North Dakota Veterans Cemetery. The total requirement is \$278,094 of which \$206,803 is general funding and the remaining is special funds.

I would also like to mention a new section of our appropriations bill, Section 4. This provides for a transfer of any unexpended general fund dollars at the end of the current biennium (01-03) to the National Guard Emergency Fund. At this time, we are not anticipating any turn back.

North Dakota's National Guard stands ready to respond to our Governor when called, to meet our citizens' needs and provide protection and relief from natural emergencies and other contingencies. The Guard does not cost our State; it pays, resulting in our state prospering by our presence. The North Dakota National Guard will provide our state an economic impact of approximately \$241 million for the current biennium and a projected \$242 million for the 03-05 Biennium. This is economic impact that is distributed throughout our state, not just limited to our largest cities. It makes a positive difference and provides proportional impacts to some of our smallest communities (please refer to attached bubble charts). I am extremely proud of our Guard, their level of readiness, their accomplishments, their professionalism and their resolve.

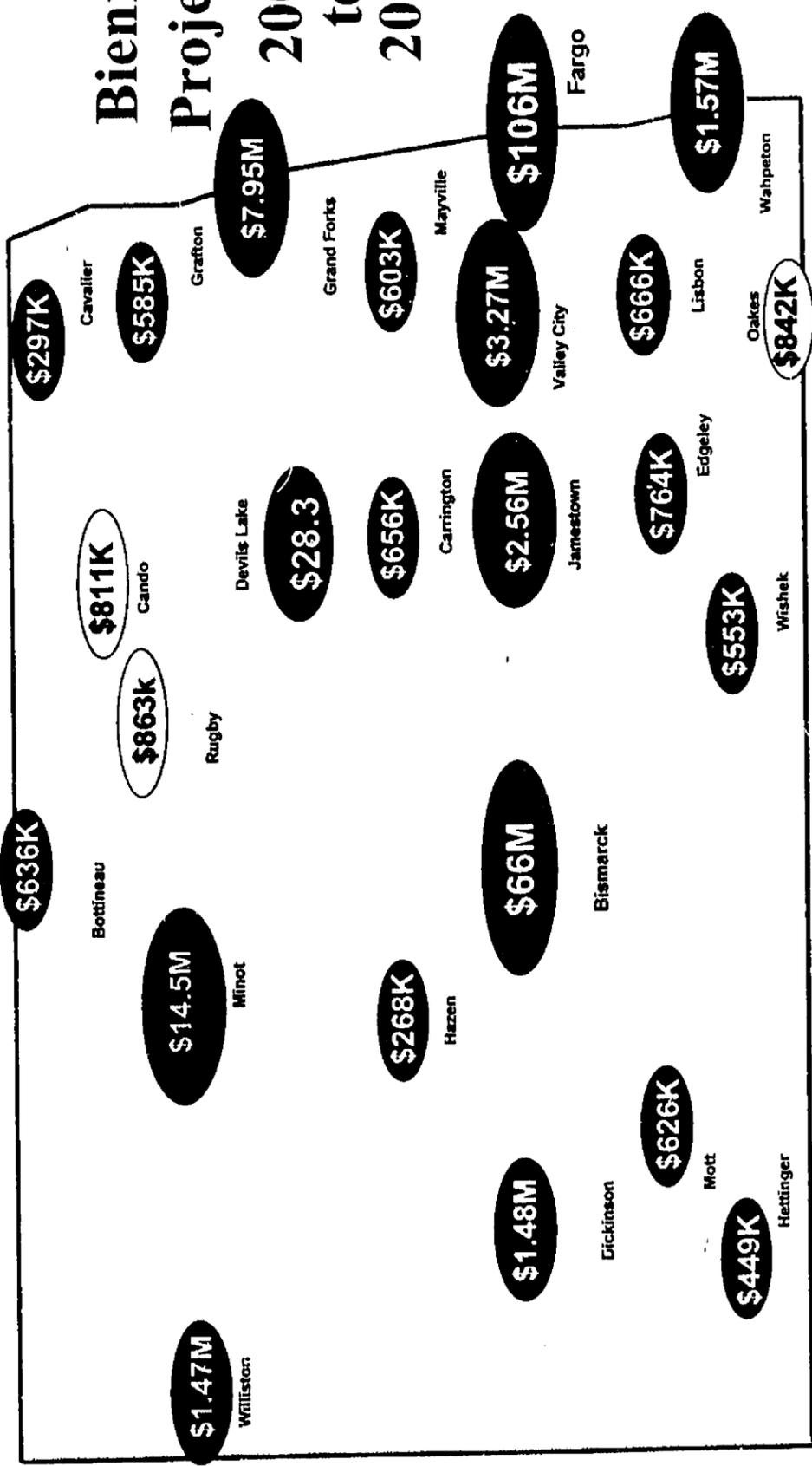
I would be pleased to respond to any questions, Mr. Chairman.



# Estimated Community Impact



**Biennial Projected 2003 to 2005**



\$250-\$800K    \$801-\$1M    \$1.1M-\$10M    \$10M-\$25M    \$25M+

ND NATIONAL GUARD

As of: 11 Jan 03

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

Operator's Signature: Lacosta Rickford      Date: 10/15/03

TESTIMONY OF  
MAJOR GENERAL MICHAEL J. HAUGEN  
THE ADJUTANT GENERAL  
BEFORE THE  
HOUSE APPROPRIATIONS – EDUCATION AND  
ENVIRONMENTAL DIVISION  
MARCH 3, 2003  
SENATE BILL 2017

**NORTH DAKOTA NATIONAL GUARD MISSION STATEMENT:**  
*The North Dakota National Guard will provide ready units, individuals, and equipment to support our Nation, State and Community.*

During the last two years, members of the North Dakota National Guard served as outstanding ambassadors of this great state fulfilling our unique dual mission. On the Federal side we maintain properly trained and equipped units available for prompt mobilization for war, national emergency or other contingencies. Our State mission is to provide trained and disciplined forces for domestic emergencies,

homeland defense, or other lawful purposes directed by the Governor. Serving state and federal missions, North Dakota National Guard soldiers and airmen get the job done. Our vision statement exemplifies the professionalism in our members: a Dynamic Force of Mentored and Trained leaders that is Ready, Relevant and Respected.

The North Dakota National Guard was ready on September 11<sup>th</sup>, 2001 and demonstrated flexibility and professionalism. Minutes after both World Trade Center towers were attacked, three F-16 fighters from the 119<sup>th</sup> Fighter Wing, based at Langley Air Force Base, VA were scrambled to fly Combat Air Patrol (CAP) missions over Washington, DC. Our "Happy Hooligans" were the first armed aircraft arriving on scene that morning and for the next five and a half hours cleared the skies over the White House and the U.S. Capitol, defending the national capitol region. The 119<sup>th</sup> Fighter Wing demonstrated readiness mobilizing nearly 950 airmen for Operation Noble Eagle and later, Operation Enduring Freedom. Most remained at locations within the U.S. Some firefighters were deployed to Afghanistan. Many others, to include security forces as well as disaster preparedness specialists, have been deployed to Southwest Asia to fight the war on terrorism.

Army National Guard soldiers were ready on September 27, 2001, when Governor Hoeven responded to a request from the President and ordered National Guard members to augment airport security at eight commercial airports in North Dakota. The airmen and soldiers were on duty by 6:00 p.m. that day while some states took up to two weeks to muster.

Again our National Guard soldiers were ready. This time to guard our northern border between Canada and North Dakota. In April 2002, Army National Guard soldiers were detailed to augment the Immigration and Naturalization Service, U.S. Border Patrol, and U.S. Customs Service in security missions along the Canadian border.

Annual training for the National Guard is another example of being ready. Readiness is a perishable commodity...training keeps our skills on the cutting edge.

During the biennium the National Guard deployed nineteen units outside the continental United States to locations such as Germany, Japan, Nicaragua, and Canadian Forces Base Shilo in Manitoba. Members of the Air National Guard deployed to Korea, England and Spain, while pilots and maintenance personnel closed the fighter aircraft drug interdiction mission on the island of Curacao, off the coast of Venezuela, days before Sept. 11<sup>th</sup>.

Relevant is being able to stay current in today's environment and the transformation process. The Army National Guard received their first three of eight UH-60 Black Hawk helicopters this past year replacing the aging, Vietnam era UH-1H "Hueys." In addition, the 957<sup>th</sup> Assault Float Bridge Ribbon Company took ownership of 56 brand new Oshkosh Common Bridge Transporters (CBTs). The CBTs will transport and deploy bridges across bodies of water.

We accepted from commercial builders a new \$10.7 million dollar Armed Forces Reserve Center in Wahpeton that will house a U.S. Marine Corps Reserve unit in addition to Company B, 142<sup>nd</sup> Engineer Combat Battalion. Once again, we are relevant to the local communities in which we serve.

Over the last two years Task Force Shield built foundations and infrastructure for renovated homes from the Grand Forks and Minot Air Force Bases for the Spirit Lake Indian nation. These Innovative Readiness Projects provide value to communities across North Dakota by strengthening the skills soldiers and airmen learn at military schools.

The North Dakota Army National Guard has had many reasons to be proud over the years in the areas of personnel, high morale, and outstanding mission execution. In 2001 the National Guard Bureau rated us number one in the nation in the area of

✓  
manning, readiness and execution of federal resources. The Air National Guard ended Fiscal Year 2002 with a superb 94.6% retention rate.

As of the first of the year, the North Dakota Army National Guard had an authorized strength of 3,482 personnel and had an assigned strength of 3,193. The North Dakota Air National Guard had an authorized strength of 1,075 personnel with 1,037 currently assigned. The National Guard of North Dakota employs 932 full-time personnel, of which 136 are State full-time equivalent (FTE) positions with 42 equivalent FTE's supported with state general funds.

This past biennium found us not only facing the missions of homeland security and fighting terrorism, but also preparing to meet the new challenges of tomorrow. Our soldiers and airmen are ready to take on that challenge and are respected throughout the world for their "can do" attitudes.

As we move into the future, our thinking is not directed outward but inward. Prior to September 11 our military focus was spent on protecting the United States from outward aggression. Now we are looking inward to the security of our own country where "Homeland Security" has become a household word. Defense of our homeland and responding to threats of terrorism, to include weapons of mass destruction, are no longer pages from a science fiction novel, but reality.

We are currently integrating the North Dakota Army and Air National Guard personnel into Space missions, such as the Ground Based Missile Defense. Task Force MIND (Military In North Dakota) is having a significant impact in our state.

Your Guardsmen bring value and are respected in over 24 communities. We conduct Innovative Readiness Training projects that result in improvements and construction of city parks, walking trails and recreation facilities across North Dakota. We truly appreciate the opportunity to support and work with the citizens of North Dakota. Our citizen-soldiers contained wild fires, battled rising floodwaters and cleared debris from windstorms that struck Hillsboro and Grand Forks. We have integrated soldiers and airmen into a respected North Dakota National Guard Leadership Development training program that is the envy of many states. Our North Dakota Veteran's Cemetery is a beautiful resting-place for the men and women of this great state who have served in the Armed Services. Currently 2,043 are interred, including 2 Medal of Honor winners.

Guard members are twice the citizen...serving their communities, their state and nation. They depend on you, the North Dakota Legislature for support. I am here today to ask you to continue your outstanding record of support for your North Dakota National Guard. The Governor has given us a sound budget recommendation that will enable us to be an effective and capable force as we

La Costa Rickford  
Operator's Signature

10/15/03  
Date

move forward on this war against terrorism. Yes "we are a Ready, Relevant and Respected force".

As all agencies have been faced with important budget decisions this year, our agency has also made difficult decisions to continue sound fiscal responsibility. The National Guard provides an extremely strong economic impact to the State of North Dakota. In an effort to maintain this impact and to continue support of state and federal missions, we have requested funding of our full time personnel in our base budget. In addition, we have also requested funding of utilities so that we may keep our facilities open. We have requested funding of the National Guard Tuition Program. Without this program it would be extremely difficult to maintain our required membership strengths. Our base budget also provides for the minimal state match funding of our Army and Air Guard contract lines. These funds are vital in receiving federal support.

To provide this continued funding, we have significantly cut maintenance and repair funding and temporary employee salaries at all of our state supported facilities.

The following is a line by line budget description for the 03-05 Biennium:

✓  
Salaries and Wages General fund increases are due to the Governor's proposed salary and benefit adjustment, reclassifications of existing FTE's, fully funding the Deputy Adjutant General position for two years as opposed to one year in the prior biennium, and fully funding the three FTE positions at the Wahpeton Armed Forces Reserve Center (AFRC). Those three were funded for only six months of the 01-03 Biennium.

Significant cuts in temporary employee funding requirements were made to fully fund full time personnel and to meet the 5% budget reduction.

A decrease in special fund authority was also taken in this line. Our 01-03 budget had special fund authority in this line for the Veterans Cemetery 3 FTE. When our 01-03 budget was passed, those FTE were funded in a separate line resulting in an over statement of special fund authority in the Salary and Wages line.

Operating Expenses Increases were made in some areas to keep state supported facilities open. The largest increase is in utilities. Significant cuts were made in maintenance and repairs to state supported facilities, to include the new Wahpeton AFRC, to fund utilities and basic facility needs.

Capital Improvements A significant decrease of federal fund authority (\$11.5 million) is shown in this line due to the projected completion of the Wahpeton AFRC in the 01-03 Biennium and also some carry over from the 99-01 Biennium for construction of the Fraine Barracks Emergency Operations Center (\$114,293).

General funding in this line is for the Grand Forks Armory bond payment (\$60,987) and payment in lieu of taxes for Camp Grafton (\$34,000). We have also included \$50,000 for equipment over \$5,000 in this line due to new state accounting procedures.

Grants (Rental of Community Armories) This line provides rental payments for 18 community owned armories partially occupied by National Guard units throughout the State. A decrease of \$18,512 is in our budget request due to the vacation of the city-owned Wahpeton Armory. We have also decreased this line by \$250,000 that had been provided by the 2001 Legislature, HB 1215, for city owned armory repair projects.

Civil Air Patrol We are the administrative agency for the North Dakota Civil Air Patrol and they are housed at Fraine Barracks. We decreased this line by 5% in operations. The overall increase in this line (\$75,002) is due to combining the "Civil Air Patrol - Workers Compensation" into the "Civil Air Patrol" line. During

✓ the 1997 legislative session we were given the "Civil Air Patrol - Workers Compensation" line. This made our agency responsible for making payments that are the liability of the State of North Dakota to ND Workers Compensation Bureau who in turn pays the claimant.

Tuition Fees Our funding request has remained the same as the last biennium. We had some savings during the last biennium due to federal activation of many Guard members after 9/11/01. We project student numbers to be back up to approximately 500 students per semester. The program reimburses each student based upon the number of credit hours completed and requires at least a 2.5 GPA.

Air Guard Contracts Our request included a small increase (\$40,000) in general fund support which is proportionate to increased federal funds requested for inflationary increases in operations and salaries. Additional general fund increases were added due to the Governor's proposed salary and benefit increases for those employees having a general fund match.

Army Guard Contracts Our initial budget request for this line also included a small increase (\$15,000) in general fund support which is proportionate to increased federal funds requested for inflationary increases in operations, mainly utilities and some salaries. Additional general fund increases were added due to the

Governor's proposed salary and benefit increases for those employees having a general fund match.

Veterans Cemetery Salaries This line is for funding of the 3 FTE and two temporary employees at the North Dakota Veterans Cemetery. The total requirement is \$278,094 of which \$206,803 is general funding and the remaining is special funds.

North Dakota's National Guard stands ready to respond to our Governor when called, to meet our citizens' needs and provide protection and relief from natural emergencies and other contingencies. The Guard does not cost our State; it pays, resulting in our state prospering by our presence. The North Dakota National Guard will provide our state an economic impact of approximately \$241 million for the current biennium and a projected \$242 million for the 03-05 Biennium. This is economic impact that is distributed throughout our state, not just limited to our largest cities. It makes a positive difference and provides proportional impacts to some of our smallest communities (**please refer to attached bubble charts**). I am extremely proud of our Guard, their level of readiness, their accomplishments, their professionalism and their resolve.

I would be pleased to respond to any questions, Mr. Chairman.

OFFICE OF ADJUTANT GENERAL

HB 1215 Armory Maintenance Fund

Armory	Estimated Cost	City Funds	State Match	Projects/Status
Bottineau	\$13,000.00	\$8,250.00	\$5,200.00	Roofing/boiler/doors
Carrington	\$52,900.00	\$26,450.00	\$25,000.00	Roofing/heating/ air cond (roofing/air conditioning complete)
Dickinson	\$54,136.00	\$29,233.00	\$24,903.00	Roofing/flooring/lights (lighting/flooring/painting completed)
Grafton	\$75,000.00	\$25,000.00	\$25,000.00	Clean lead contamination
Hettinger	\$27,500.00	\$15,000.00	\$12,125.00	Remodel restrms/lights/cciling (work started)
Jamestown	\$41,589.90	\$19,294.95	\$19,294.95	Boiler/cement wrk/kitch upgde
Lisbon	\$51,110.00	\$27,000.00	\$24,110.08	Furnace/windows/doors - check sent 29 Aug
Mayville	\$46,125.00	\$21,125.00	\$21,125.00	Flooring ( Actual cost of completed project \$31,275.00 - actual state match \$15,637.00 )
Mott	\$10,600.00	\$5,300.00	\$5,300.00	Lighting/electrical - check sent 3 June
Oakes	\$60,000.00	\$36,000.00	\$24,000.00	Replace flat roof (Check sent 8 Nov 02)
Rugby	\$17,700.00	\$8,850.00	\$8,850.00	Windows/upgrade bathroom(check sent 8 Nov02)
Valley City	\$55,000.00	\$25,000.00	\$25,000.00	Plumbing upgrade/HVAC
Williston	\$37,800.00	\$19,900.00	\$18,800.00	Flooring/HVAC upgrade
Wishek	\$24,328.00	\$14,600.00	\$9,728.00	Windows/doors/roof - check sent 3 June

FACILITIES ENGINEERING

\*\* Please note, many of the projects are not yet complete so some numbers are estimates. As projects are completed, a final report will be made available.

cfh/abz

**JOINT HEADQUARTERS**  
**NORTH DAKOTA AIR and ARMY NATIONAL GUARD**  
**STRATEGIC PLAN 2003-2008**

Maj Gen Michael J. Haugen  
 Adjutant General

Col David E. ...  
 BG DA-150 ...  
 Brig Gen Lawrence ...  
 Col R. ...  
 COL E. ...  
 CSM ...  
 CMSGT ...

**GOAL 5: (ANG Specific) Deploy Heligman Team Standards for Expeditionary Forces. (Goal Sponsor: AAG Air)**

Objective 5.1. Capture, review, revise, and publish Fighter Wing standards NLT 1 June 2003.  
 - Objective Owner: Wing OIC  
 - Performance Measure: Standards published and implemented

Objective 5.2. Develop a strategy to leverage cultural strengths of team members NLT 1 January 2005  
 - Objective Owner: State Command Chief  
 - Performance Measure: Strategy adopted and progress action team organized to develop action plan

Dear Soldiers, Airmen, and Employees,  
 On behalf of the Joint Executive Council, I am pleased to announce this Strategic Plan for the North Dakota National Guard. By accomplishing the goals and objectives within this plan, as an organization we will do two things. First, we will continue to be successful in all we do. Secondly, we will ensure we are a viable (ready and relevant) force into the future. I fully expect all members of the North Dakota National Guard to know how what they do individually or as a team supports our vision. I also expect that all members have knowledge of our goals and objectives, and support obtaining them.

*Michael J. Haugen*  
 Maj Gen  
 The Adjutant General

**A Dynamic Force of Mentored and Trained Leaders that is Ready, Relevant, and Respected.**

**Goal 4 Continued**

Objective 4.3. Improve employee awareness of and access to training opportunities NLT 1 Oct 2003.  
 - Objective Owner: Army DCSOPS & Air Training Office  
 - Performance Measure: Ninety percent of employees are knowledgeable of opportunities as tested in satisfaction survey

Objective 4.4. Improve career management program fostering coaching, counseling, and mentoring NLT 1 Dec 2003.  
 - Objective Owner: SCSM and State Command Chief Air  
 - Performance Measure: Satisfaction survey results of 85% or more employees satisfied

Objective 4.5. Improve workplace environment (facilities/equipment) by providing the resources to do a professional job NLT 1 Dec 2005.  
 - Objective Owner: COS Army and HQ Chief of Staff Air  
 - Performance Measure: Satisfaction survey results of 85% or higher employees satisfied

Objective 4.6. Improve employee communications process by determining employee needs and implementing effective methods NLT 1 Dec 2003.  
 - Objective Owner: SCSM & State Command Chief Air  
 - Performance Measure: Satisfaction survey results of 85% or more employees satisfied

Objective 4.7. Develop State/Federal legislative initiatives to enhance recruiting and retention NLT 1 Dec annually.  
 - Objective Owner: AAG Army and Air  
 - Performance Measure: Specific legislation enacted that benefits soldiers and airmen

Objective 4.8. (ANG Specific) Provide a dedicated opportunity each LTA for informal interaction time between wing personnel NLT 1 Jan 03.  
 - Objective Owner: Wing CEC  
 - Performance Measure: Specific legislation enacted that provides dedicated time for informal interaction

**Goal 3 Continued**

Objective 3.6. Develop and implement a process to reduce time demands of NG membership NLT 1 Feb 2005. (AKO, VTC, etc.)  
 - Objective Owner: AAG Army & Air  
 - Performance Measure: Process is mapped, charted, and deployed for use and reduces participation demands on soldiers to force average of 42 days per year

Objective 3.7. (ANG Specific) Develop and implement partnership process with other units/states to achieve/enhance synergy NLT 1 Nov 2003.  
 - Objective Owner: AAG Air  
 - Performance Measure: Process is mapped, charted, and deployed for use

Objective 3.8. Develop and implement a process to identify resources and support needed for current, asking shortfalls and all new tasks NLT 1 Jul 2003.  
 - Objective Owner: AAG Army & Air  
 - Performance Measure: Process is mapped, charted, and deployed for use

**GOAL 4: Enhance employee satisfaction and well being. (Goal Sponsor: DAG)**

Objective 4.1. Develop and implement an employee satisfaction and well-being survey NLT 1 Dec 2002.  
 - Objective Owner: Joint OPR  
 - Performance Measure: Survey conducted and results analyzed for areas of improvement

Objective 4.2. Improve employee awareness (all levels) of award programs by updating criteria, re-publishing, and deploying to field NLT 1 Jun 2003.  
 - Objective Owner: JTR MPE PW NPIR Male HRP  
 - Performance Measure: Survey conducted and results analyzed for areas of improvement



The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

Operator's Signature Jacosta Rickford Date 10/15/03

**NORTH DAKOTA NATIONAL GUARD  
AIR and ARMY STRATEGIC PLAN  
2003-2008**

**VISION**

A Dynamic Force of Mentored and Trained Leaders that is Ready, Relevant, and Respected.

**MISSION**

The North Dakota National Guard will Provide Ready Units, Individuals, and Equipment to Support Our Nation, State, and Community.

**VALUES**

- Caring Leadership - Our people are our greatest asset. We value leaders who sincerely care for and serve others.
- Competency - We value competency and expect all our people to strive for excellence and tactical and technical competency.
- Respect - We value people and will treat and consider others as they ought to be treated and considered.
- Integrity - We value personal integrity. Our words match our actions and we will strive to do what's ethical and right.
- Selfless Service - We value the welfare of our Nation, State, community, and families before our own.
- Trust - We value trust and will reward it by giving it. We will trust our people to do what is asked of them.
- Loyalty - We value loyalty. We support and stand behind our organization, its leaders and people, its mission, and its vision.

**GOALS and OBJECTIVES**

**GOAL 1: Fully trained and ready individuals and units. (Goal Sponsor: AAG Army and Air)**

- Objective 1.1. Provide training and employment opportunities for units/individuals once every 3 years by 1 Oct 2003.  
Objective Owner: DSCOPS Army & Plan & Deployment Air  
Performance Measure: Number of soldiers per year deployed
- Objective 1.2. Establish Distance Learning/VTC capability at all major installations by 1 Oct 2004.  
Objective Owner: DSN Army & COM Air  
Performance Measure: All systems in place and operational
- Objective 1.3. Achieve and maintain retention rate of 80% of all major manageable categories of loss NLT 1 Oct 2005.  
Objective Owner: RRO Army & RRO Air  
Performance Measure: Number of soldiers re-enlisted from major loss categories
- Objective 1.4. Increase officer strength to 95% of authorized by 1 Oct 2005.  
Objective Owner: RRO Army & RRO Air  
Performance Measure: Number of officers assigned in relationship to authorized
- Objective 1.5. (ARNG Specific) Determine training distractions and reduce to less than 25% of available training time NLT 1 Oct 2003.  
Objective Owner: DSCOPS Army  
Performance Measure: Training and Mission support time increased to 75% of available
- Objective 1.6. (ARNG Specific) Develop plans and actions to enhance unit capabilities to achieve and maintain mobilization preparedness NLT 30 Sep 03.  
Objective Owner: DSCOPS Army  
Performance Measure: All FNP units visit 100% all others

**Goal 1 Continued-**

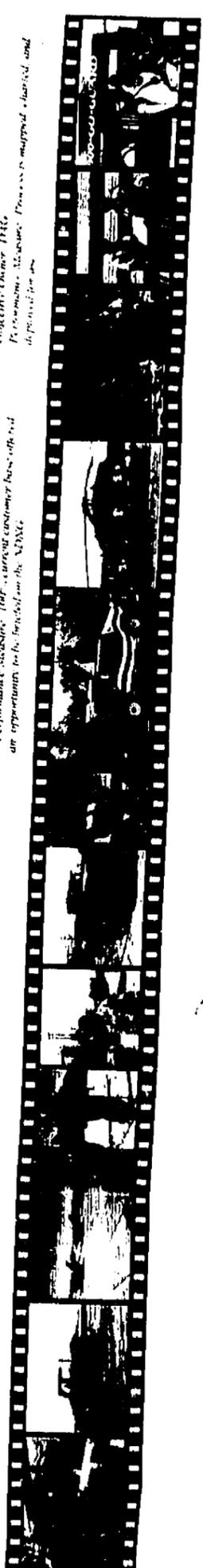
- Objective 1.7. (ARNG Specific) Develop training guidance and plans to support Homeland Defense and/or emerging missions NLT 31 Dec 2003.  
Objective Owner: DSCOPS Army  
Performance Measure: Plans completed and distributed
- Objective 1.8. (ARNG Specific) Develop and implement recruiting plans, policies, and programs to ensure success in maintaining the current and future force at 3333 soldiers in the NDARNG.  
Objective Owner: RRO Army  
Performance Measure: Plans completed and distributed
- Objective 1.9. (ARNG Specific) Enhance safety education and awareness so that safety becomes a lifestyle instead of a program NLT 30 Sep 2003.  
Objective Owner: AAG Army  
Performance Measure: 10% reduction in reportable incidents per year until 2005

**GOAL 2: Strengthens Partnerships with Customers. (Goal Sponsor: DAG)**

- Objective 2.1. Define known customer requirements by 1 Jan 2003.  
Objective Owner: AAG Army & Air  
Performance Measure: Produce list of requirements of customers in priority 1-5
- Objective 2.2. Develop and implement a process to identify and evaluate potential customers by 1 Jan 2004.  
Objective Owner: AAG Army & Air  
Performance Measure: Develop, publish, train personnel and implement process
- Objective 2.3. Develop and implement a process to educate customers about NDNG capabilities and limitations by 1 Jul 2003.  
Objective Owner: Staff Army & Staff Commander Air  
Performance Measure: Top 5 current customer base offered an opportunity to be involved in the NDNG

**Goal 2 Continued-**

- Objective 2.4. Develop and implement a customer feedback process by 1 Jan 2004.  
Objective Owner: Joint OTC  
Performance Measure: Customer feedback inputs from system
- GOAL 3: Enhance relevance and capabilities of NDNG force structure. (Goal Sponsor: TAG)**
- Objective 3.1. Develop and implement a process to determine viable missions NLT 1 Jul 2003.  
Objective Owner: TAG Army and Air  
Performance Measure: Process is mapped, charted and deployed for use
- Objective 3.2. Develop and implement a process to obtain and station relevant force structure and/or equipment NLT 1 Jul 2003.  
Objective Owner: TAG Army & Air  
Performance Measure: Process is mapped, charted, and deployed for use
- Objective 3.3. Develop and implement a process to increase JOINT operations/opportunities NLT 1 Dec 2002.  
Objective Owner: DSNM Army  
Performance Measure: Process is mapped, charted, and deployed for use
- Objective 3.4. Develop and implement a process to influence key stakeholders (communicate needs and wants) NLT 1 Dec 2002.  
Objective Owner: TAG & DAG  
Performance Measure: Process is mapped, charted, and deployed for use
- Objective 3.5. Develop and implement an interactive education process to strengthen stakeholder relationships NLT 1 Jul 2003.  
Objective Owner: TAG  
Performance Measure: Process is mapped, charted, and deployed for use



The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

Operator's Signature *Salosta Rickford*

Date 10/15/03

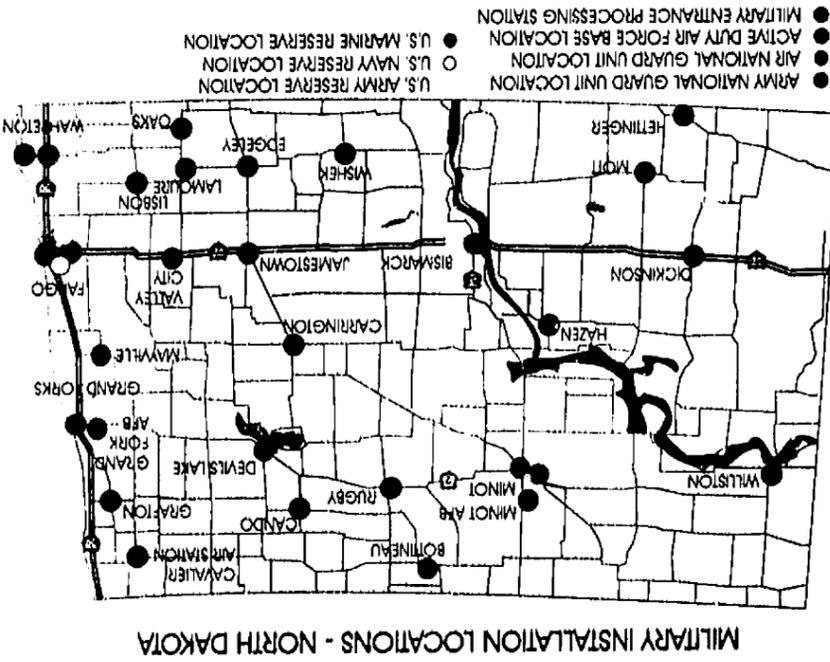
# GOVERNOR'S

## TASK FORCE FOR MILITARY ISSUES IN NORTH DAKOTA

### STRATEGIC PLAN 2002-2004



OUR PLAN FOR THE FUTURE



**Our Goals and Objectives continued:**  
 Goal: Increase the role of North Dakota military units (Active, Guard and Reserve).  
 Objective: Obtain resources for homeland security and related missions starting July 1, 2002.  
 Objective: Development and implementation of a strategy to place North Dakota as the location of choice for a second Ground Based Mid-course Missile Defense site starting July 1, 2002.  
 Objective: Conduct a study to research airspace enhancements for military use NLF July 1, 2003.

**How to contact us.**  
 By U. S. Mail: Office of The Adjutant General  
 ATTN: TF-MIND  
 P.O. Box 5511  
 Bismarck, ND 58506-5511  
 By Phone: LIC Kevin Iverson  
 Executive Staff Support Officer (Army)  
 (701) 333-2064

We welcome your ideas on enhancing military economics in North Dakota.

The micrographic images on this film are accurate reproductions of records delivered to Modern Information Systems for microfilming and were filmed in the regular course of business. The photographic process meets standards of the American National Standards Institute (ANSI) for archival microfilm. NOTICE: If the filmed image above is less legible than this Notice, it is due to the quality of the document being filmed.

Operator's Signature: LaCosta Rickford Date: 10/15/03

## Task Force - MIND

### Who We are:

On February 4, 2002, Governor John Hoeven appointed ten members to the Governor's Task Force for Military Issues in North Dakota. The members are:

**Maj Gen Michael Haugen**  
Adjutant General, State of North Dakota  
Bismarck, ND

**Dr. Dale Anderson**  
President, Greater North Dakota Association  
Bismarck, ND

**Rep. Wes Belter**  
State Representative  
Leonard, ND

**Mr. Jim Helpfrey**  
State Chairman, Employer Support for Guard and Reserve  
Bismarck, ND

**Maj Gen (Ret) Keith Bjertke**  
Executive Director, Office of President, NDSU  
Fargo, ND

**Dr. Bruce Smith**  
Dean, UND Aerospace  
Grand Forks, ND

**Mr. Mark Jantzer**  
General Manager, The Computer Store  
Minot, ND

**Ms. Cheryl Kulas**  
Executive Director, Indian Affairs Commission  
Bismarck, ND

**Mr. Delton Steele**  
Vice President, US Bank  
Grand Forks, ND

**Ms. Carol Goodman**  
Executive Director, Cavalier County Job Development Authorities  
Langdon, ND

## Our Mission:

Organize and train a multidisciplinary work group to examine current military force structure and missions in our state. And to identify, recommend, and promote enhanced military opportunities and military and civilian partnerships.

## Outcomes:

- Enhance economic development with federal military defense dollars providing jobs and enhancing the workforce
- Link military development with North Dakota's "New Economic Initiatives."
- Expand military contracting opportunities in the state. (i.e. Women Owned Business, Minority Owned Small Businesses, Small Business Opportunities, etc.)
- Identify opportunities to attract seed money for new industries that tie-in to military missions.
- Expand military roles in the state by integrating military missions with civilian opportunities. (i.e. Homeland Defense, Lewis and Clark Bicentennial Commemoration, Task Force Shield, etc.)
- Establish a long-range plan to include private, corporate, tribal, and civilian sectors and how they relate to military interests.
- Attract the private/military sector to ND through utilization of military training airspace.
- Identify initiatives which will increase the economic growth of specific areas/towns.
- Promote training areas/ranges/people which will attract private industry.
- Establish missioning ties with active duty components and other state National Guard units and Reserve forces.
- Develop partnerships between Federal Government, State Government, Tribal Governments, State University System, Tribal Colleges, Prairie Public Broadcasting, and private sector to leverage technology.

## Our Goals and Objectives:

**Goal:** Maintain Military missions in North Dakota beyond the 2005 Base Realignment and Closure Commission.

**Objective:** Identify "Best Practices" for base retention strategies not later than (NLT) June 1, 2003.

**Objective:** Maximize cooperation between military communities NLT July 1, 2003.

**Objective:** Determine State responsibilities concerning BRAC NLT July 23, 2003.

**Goal:** Enhance economic development through acquisition and application of military resources.

**Objective:** Develop an education program for federal military procurement NLT December 1, 2002.

**Objective:** Obtain active duty Army aviation overflow helicopter training for FY-03 and beyond.

**Objective:** Synchronize statewide economic development efforts and activities NLT January 15, 2003.

**Objective:** Conduct a study of the military members' incentives that produce economic impact for the state NLT July 1, 2004.

**Goal:** Influence stakeholders through positive relationships to create an awareness of military issues and opportunities for North Dakota.

**Objective:** Identify and implement a stakeholder communications system NLT January 1, 2003.

**Objective:** Develop partnerships between federal, state and tribal governments, state university system, tribal colleges, prairie public broadcasting and private sector to leverage technology NLT January 1, 2004.

**Objective:** Increase partnerships with Native American communities NLT January 1, 2004.