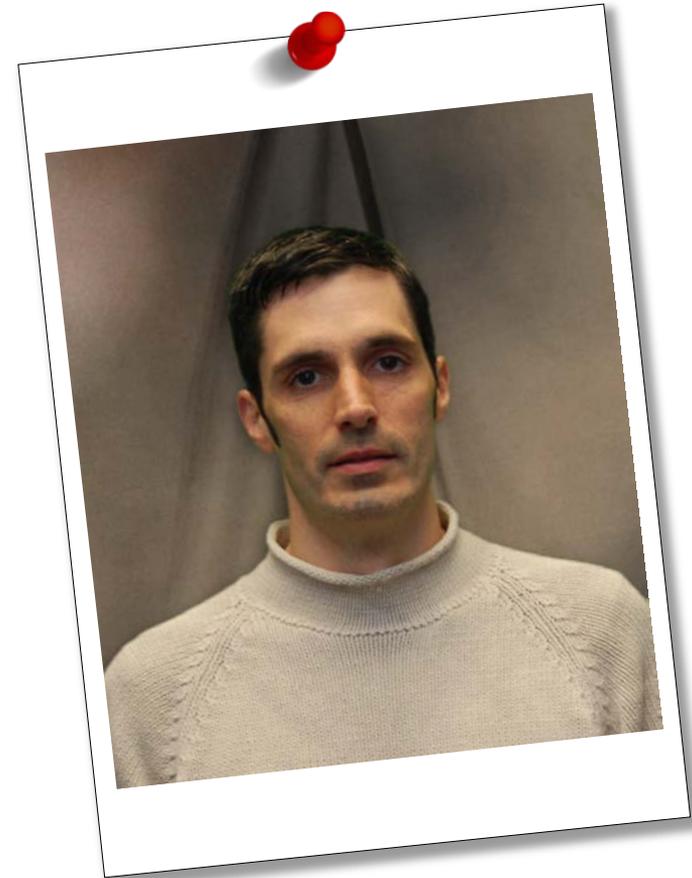




Justin Data
Enterprise Services
Division Manager

**Project Management
Office (PMO)**





State IT Project Management History

1997: Legislative IT Committee formed

2001: NDCC 54-59-07/State IT Advisory Committee

2004: Enterprise Project Management Advisory Group,
and ND Project Management Guidebook

2005: First State Standard for PM (STD009-05),
training/mentoring programs, NDCC 54-59-23/Variance
Reporting

2006: Project manager job classifications

2007: NDCC 54-35-02.1/Project Prioritization, NDCC
54-35-15.2/Startup and Closeout Reports



State IT Project Management History

2009: Variance reporting worksheet

2010: Project "oversight" merged into the "PMO",
EA PM Domain Team

2011: Governor's Executive Order 2011-20,
PM Standard updated

2013: Exec. order modified and codified into
NDCC 54-59-32

2014: PM Standard updated

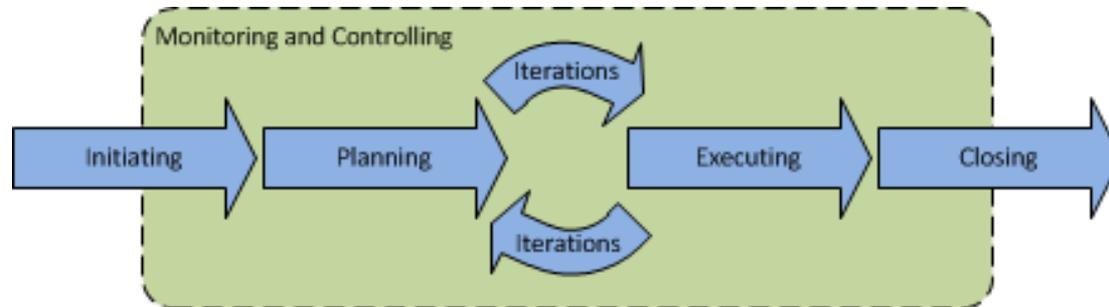
2015: PMO re-organized



Cost, Scope Schedule, Quality (CSSQ)



Measuring Success



- Business objectives
- Baselines: What they are and why we want them
- Variance: What it is and how we measure it
- Startup reports, quarterly reports, closeout reports



Quarterly reporting the LITC uses

- ND status against the "CHOAS" report
- Cover letter summarizing IT project status (>\$500k)
- Summary report detailing all >\$500k IT projects
- Recently completed startup and closeout reports



Waterfalls and Agility

- The “old school”: Waterfall, Rolling Wave
- The “new school”: Agile, Iterative, Scrum, Kanban
- Reality, and how we are working with it
 - New “iterative” startup/closeout report process



Current Status

Q2 Cover Letter:

<http://www.nd.gov/itd/files/services/pm/reports/active-oversight-project-summary-cover-2015-q2.pdf>

Q2 Summary report:

<http://www.nd.gov/itd/files/services/pm/reports/active-oversight-project-summary-2015-q2.pdf>

Startup and closeout reports page:

<http://www.nd.gov/itd/service-info/oversight-project-startup-and-closeout-reports>